## AGENDA

## INTERCITY TRANSIT AUTHORITY

August 6, 2014
5:30 P.M.

## CALL TO ORDER

1) APPROVAL OF AGENDA 1 min.
2) INTRODUCTIONS \& RECOGNITIONS 5 min.
A. LeAnna Sandy, Procurement Coordinator (Marilyn Hemmann)
3) PUBLIC COMMENT $\mathbf{1 0} \mathbf{~ m i n}$.

Public Comment Note: This is the place on the agenda where the public is invited to address the Authority on any issue. The person speaking is asked to sign-in on the General Public Comment Form for submittal to the Clerk of the Board. Please include your first and last name, a mailing address or a phone number (in the event we need to contact you). When your name is called, step up to the podium and give your name for the audio record. If you are unable to utilize the podium, you will be provided a microphone at your seat. Citizens testifying are asked to limit testimony to three minutes.

The Authority will not typically respond to your comments this same evening; however, they may ask some clarifying questions.
4) APPROVAL OF CONSENT AGENDA ITEMS

1 min.
A. Approval of Minutes: July 2, 2014, Regular Meeting; July 16, 2014, Special Meeting.
B. Payroll: July 2014 Payroll in the amount of $\$ 1,863,559.17$.
C. Accounts Payable: Warrants dated June 13, 2014, numbers 16749-16825, in the amount of $\$ 546,759.50$; warrants dated June 27, 2014, numbers $16829-16906$, in the amount of $\$ 7,590,046.71$ for a monthly total of $\$ 8,136,806.21$.
D. Surplus Property: Declare the property listed on Exhibit "A" as surplus. (Marilyn Hemmann)
E. Janitorial Service and Supply Renewal: Authorize the General Manager to execute a one-year contract extension with American Custodial, Inc., in the not-toexceed amount of $\$ 119,455$, including taxes, for the provision of janitorial services and supplies. (LeAnna Sandy)
F. Schedule a Public Hearing on the Transit Development Plan: Schedule a public hearing for August 20, 2014, 5:30 p.m. for the purpose of receiving and considering public comments on the annual Transit Development Plan: 2013 Summary and the 2014 - 2019 Plan. (Dennis Bloom)
G. Special Meeting: Schedule a special meeting for Wednesday, September 17, 2014, to conduct a joint meeting of the Authority and the Citizen Advisory Committee. (Ann Freeman-Manzanares)
5) PUBLIC HEARINGS - None ..... 0 min .
6) COMMITTEE REPORTS
A. Thurston Regional Planning Council (Karen Valenzuela) ..... 3 min.
B. Transportation Policy Board (Ryan Warner) ..... 3 min .
C. Citizen Advisory Committee (Julie Hustoft) ..... 3 min.
7) NEW BUSINESS
A. Air Compressor Equipment and Installation (Jeff Peterson) ..... 10 min.
B. Update on Federal Activity (Ann Freeman-Manzanares)30 min .
C. Review Draft of Annual Update of the Transit Development Plan ..... 15 min . (Dennis Bloom)
8) GENERAL MANAGER'S REPORT ..... 10 min.
9) AUTHORITY ISSUES ..... 20 min.
10) EXECUTIVE SESSION - None 0 min.

## ADJOURNMENT

Intercity Transit is committed to ensuring that no person is excluded from participation in, or denied the benefits of its transit services on the basis of race, color, or national origin consistent with requirements of Title VI of the Civil Rights Act of 1964 and Federal Transit Administration guidance in FTA Circular 4702.

For questions regarding Intercity Transit's Title VI Program, you may contact the agency's Title VI Officer at (360) 705-5885 or bholman@intercitytransit.com .

If you need special accommodations to participate in this meeting, please call us at (360) 705-5860 three days prior to the meeting.

For TDD users, please use the state's toll-free relay service, 711 and ask the operator to dial (360) 705-5860.
Please consider using an alternate mode to attend this meeting: bike, walk, bus, carpool, or vanpool. This facility is served by Routes 62A, 62B (on Martin Way), and 66 (on Pacific Avenue).

# Minutes <br> INTERCITY TRANSIT AUTHORITY <br> July 2, 2014 

## CALL TO ORDER

Chair Messmer called the July 2, 2014, meeting of the Intercity Transit Authority to order at 5:31 p.m., at the administrative offices of Intercity Transit.

Members Present: Chair and Citizen Representative Karen Messmer; Vice Chair and City of Olympia Councilmember Nathaniel Jones; Thurston County Commissioner Karen Valenzuela; City of Lacey Councilmember Jeff Gadman; City of Tumwater Councilmember Debbie Sullivan; City of Yelm Councilmember Joe Baker; and Citizen Representative Ryan Warner.

Members Excused: Citizen Representative Don Melnick and Labor Representative Ed Bricker.

Staff Present: Ann Freeman-Manzanares; Christine DiRito; Marilyn Hemmann; Paul Koleber; Bob Holman; Meg Kester; Jim Merrill; Carolyn Newsome; Pat Messmer; and Heather Stafford Smith.

Others Present: Legal Counsel Dale Kamerrer; Citizen Advisory Committee (CAC) member Joan O'Connell.

## APPROVAL OF AGENDA

It was M/S/A by Councilmember Gadman and Citizen Representative Warner to approve the agenda as presented.

## INTRODUCTIONS \& RECOGNITIONS

A. Paul Koleber introduced Carmen Brown, Vehicle Cleaner.

## APPROVAL OF CONSENT AGENDA ITEMS

It was M/S/A by Councilmember Baker and Citizen Representative Warner to approve the consent agenda as presented.
A. Approval of Minutes: June 4, 2014, Special Meeting; June 18, 2014, Special Meeting.
B. Payroll: June 2014 Payroll in the amount of $\$ 1,926,440.16$.

# C. Transportation Improvement Program Adoption: Adopted the 2015-17 <br> Transportation Improvement Program (TIP) for Federal Transit Administration Funding. (Bob Holman) 

## COMMITTEE REPORTS

A. Thurston Regional Planning Council (TRPC). Commissioner Karen Valenzuela reported the TRPC met June 6. The members approved all five proposals awarding federal funds to priority regional transportation projects. Two of the proposals were from Intercity Transit for Bus Stop Enhancements for Safety and Accessibility and the Walk n'Roll project. They also received a presentation on Local Food Systems 101 - Larger Scale Agriculture and the topic was about having local food producers/farmers sit on a panel moderated by Lucas Patzek, WSU Extension Director. The farmers selected to the panel were Fred Colvin from Colvin Ranch and J. T. Wilcox from Wilcox Farms. The two discussed how to operate farms in this economy. When TRPC meets on July 11 they will meet at the Bucoda Community Center.
B. Transportation Policy Board (TPB). Ryan Warner reported the TPB met June 11, and they viewed a video about a Solar Roadways project located in Colorado. The project's been awarded a Federal Highways grant as a test run. Solar panels are installed in place of concrete which light up the paintings on the road, or reflect animals that walk by. TPB heard a presentation from Amy Scarton, who is the new Assistant Secretary at WSDOT for Community and Economic Development. One of the programs Ms. Scarton will preside over is the funding of our bike programs.
C. Citizen Advisory Committee (CAC). Joan O'Connell reported the CAC met on June 16 and received a presentation on the Bicycle Commuter Contest; accepted the amendment of the CAC bylaws and charter; and reviewed their self-assessment results. She said the members had a good discussion around the self-assessment results which included a strong contribution from the youth members. They talked about the possibility of developing a "buddy system" for new members. There were good ideas about how to better organize the meetings to involve more open discussions and encouraging more participation. The members also enjoyed discussion about the strategic plan and long term financial review.

## NEW BUSINESS

A. Adopt Revised Drug \& Alcohol Testing Policy HR-3511. Christine DiRito presented for consideration the adoption of Resolution 04-2014, amending the Intercity Transit Drug and Alcohol Testing Policy HR-3511. She explained the Department of Transportation and the Federal Transit Administration requires
transit agencies to have a policy containing specific regulatory information to be adopted by the governing Board and disseminated to all employees.

Policy HR-3511, last revised in 2010, requires revisions, adding language regarding retesting negative dilute test results along with a few other changes, which include:

- "Best Practice" language
- Reference to use of marijuana for recreational or medicinal purposes
- Changing positive Random Alcohol Test consequences to be consistent with other positive test category consequences (as we are a zero tolerance agency)
- Other minor formatting/editing changes

DiRito indicated both Unions (ATU and IAM) reviewed the policy changes and did not submit any further comments.

Commissioner Valenzuela asked what Intercity Transit's position is on the use of marijuana for medicinal purposes. DiRito replied the agency receives Federal funding, and the use of marijuana in any form is illegal under Federal law, therefore, Intercity Transit has a zero tolerance for the use of marijuana by all employees. Staff has been properly notified of this via memorandums.

It was M/S/A by Councilmember Gadman and Councilmember Sullivan to adopt Resolution 04-2014, amending Intercity Transit's Drug \& Alcohol Testing Policy HR-3511.
B. CAC Bylaw and Charter Amendment. Freeman-Manzanares explained the CAC accepted the proposed changes to the Citizen Advisory Committee Bylaws and Charter at their June 16 meeting. She explained recent changes to the Open Public Meetings/Public Records Act (OPM) brought about the question of whether the CAC members required OPM training. Review of the existing Bylaws and Charter showed some language indicated the CAC as a "governing body" as opposed to an "advisory to the Authority." After consulting with legal counsel, revisions were made to reflect the CAC as an "advisory to the Authority," therefore, not requiring that members attend special OPM training. In addition, changes were made within the Charter to correct instances where the committee was referred to by its original name "Citizen Work Group."

Char Messmer asked $\mathrm{O}^{\prime}$ Connell if there were any concerns about these changes among the CAC members. O'Connell replied she didn't notice any concerns and the CAC concurs with the Authority's approval.

It was M/S/A by Vice Chair/Councilmember Jones and Citizen Representative Warner to approve the changes to the CAC Bylaws and Charter as proposed.
C. UST Replacement/Pattison Rehabilitation and Expansion Project. FreemanManzanares provided a brief overview and history of both projects and said staff seeks direction regarding next steps for the underground storage tank (UST) replacement project and asked the Authority if they are ready to move forward with final design for the Pattison Rehab and Expansion project. The Authority proceeded with a discussion with the following results:

- Most Authority members are comfortable moving forward with the placement of the underground storage units. Some members are concerned that moving forward with the UST project could potentially impact the final design of the Pattison Rehab project or affect the outcome of the design along the Martin Way corridor.
- After much discussion, there was a general consensus among the Authority members to move forward with the relocation of the UST and directed staff to move forward with the award for the replacement of the Underground Storage Tanks to be presented at the July 16, 2014, work session.
Commissioner Valenzuela was not comfortable with this decision; however, she did not want to hold up proceeding with the project.
- The Authority asked staff to invite Tetra Tech, Inc. to attend the July 16 work session to gain an understanding of the concerns the Authority may have about the Martin Way corridor and have a conversation about the various design options regarding that section along Martin Way.
D. Planning Session Authority Debrief. For the benefit of those members who were unable to attend the Authority Planning Session held on June 20, 2014, the Authority provided a recap of the planning session and members shared their thoughts about the results of that meeting. Key points included:
- Going for the remaining sales tax measure as a means of funding may be necessary, however, it won't be sufficient.
- Intercity Transit needs to look at other funding opportunities and to start thinking about other means to finance future needs with or without federal funding.
- The agency needs to be at the $90 \%$ design level of the Pattison Expansion to be ready when funding becomes available.
- The Authority needs to have a conversation around service expansion (i.e. how to make 30 minute service 20 minutes) and to be prepared to fulfill the needed requirements when money is available.
- Learn from the mistakes made by other transit agencies. Messaging and timing are important. Get the word out about all of our services to generate excitement and interest from the public, and help them understand transit.
- The Authority committed to decide this fall whether to go on the ballot in 2015 for the sales tax initiative and they established deadlines in which to make the decision. They will readdress the conversation in September.
- Freeman-Manzanares will work with Paul Horton, who was one of the facilitators from the 2013 planning session, to create an art pictorial history summary based on the Authority's comments. There are many financial unknowns such as fuel prices, sales tax, federal funding and state funding. Below is a summary of their discussion:
- "On deck" Items:
- The issue of the Underground Storage Tanks.
- Hybrid vs. conventional diesel buses.
- Moving forward with the Pattison expansion final design or support the regional vision.
- How are we going to fund bus replacement to keep current service on the street?
- Issues relating to land use with the jurisdictions, with the school districts and in terms of economical development going on within the community.
- "In Motion" Items:
- Refining our community message to talk about the services we do provide and about the value proposition, and check in and do an update on the federal conversation at the September meeting, and fall (November/December) was the go/no go timeframe whether or not we want to move forward with the sales tax election in 2015.
- "Done" Items:
- Keeping the PTBA status quo or have a conversation around productivity and coverage. Continue providing regional express service to Pierce and King Counties.


## GENERAL MANAGER'S REPORT

Staff completed the Federal Triennial Review and State Auditor's Entrance Conference.
The agency celebrated the end of the Bicycle Commuter Contest at the Farmer's Market on Saturday, June 28.

The agency participated in six community events: The Lacey Spring Fun Fair; the Olympia P. S. I Love You Festival; three Dump-the-Pump events in Olympia, Tumwater and Yelm; and the Yelm Prairie Days Parade.

Intercity Transit Authority Special Meeting
July 2, 2014
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Staff is coordinating four additional community events, in addition to transit fairs: The Tumwater Independence Day Parade; Lakefair Parade; Lacey Dump the Pump; and Love Your Local event.

The agency is partnering with Thurston County to support the 2014 Thurston County Fair and encourage ridership (July 30 through August 3) and Music in the Park (July/August).

## AUTHORITY ISSUES

Chair Messmer said she attended the Bicycle Commuter Contest (BCC) award event and praised the efforts of Duncan Green, the BCC coordinator.

Chair Messmer shared she participates on the Thurston Thrive Community Design Action Team. She said conversation focuses on connectivity and the trail system. The group's vision is "to have an abundance of places that bring people together to live actively, eat healthfully and connect with neighbors, and provide ample opportunities to be active during daily routines. It will have a well-connected transportation network and destinations making walking, bicycling and transit use safe and appealing."

Joe Baker thanked Intercity Transit for participating and providing a bus in the Yelm Prairie Days Parade.

## ADJOURNMENT

# It was M/S/A by Councilmember Baker and Councilmember Gadman to adjourn the meeting at 7:30 p.m. 

## INTERCITY TRANSIT AUTHORITY

## Karen Messmer, Chair

Date Approved: August 6, 2014.
Prepared by Pat Messmer, Recording Secretary/
Executive Assistant, Intercity Transit

Pat Messmer
Clerk to the Authority

# Minutes <br> INTERCITY TRANSIT AUTHORITY <br> SPECIAL MEETING 

JULY 16, 2014

## CALL TO ORDER

Chair Karen Messmer called the July 16, 2014, Special meeting of the Intercity Transit Authority to order at 5:30 p.m., at the administrative offices of Intercity Transit.

Members Present: Chair and Citizen Representative Karen Messmer; Thurston County Commissioner Karen Valenzuela; City of Lacey Councilmember Jeff Gadman; City of Tumwater Councilmember Debbie Sullivan; City of Olympia Councilmember Cheryl Selby (Alternate); Citizen Representative Don Melnick; Citizen Representative Ryan Warner; and Labor Representative Ed Bricker.

Members Excused: Vice Chair and City of Olympia Councilmember Nathaniel Jones; and City of Yelm Councilmember Joe Baker.

Staff Present: Ann Freeman-Manzanares; Dennis Bloom; Marilyn Hemmann; Bob Holman; Jim Merrill; Pat Messmer; Carolyn Newsome; and Heather Stafford Smith.

Others Present: Citizen Advisory Committee (CAC) member Valerie Elliott; Marcel Bodsky and Tom Larson from Tetra Tech.

## APPROVAL OF AGENDA

Chair Messmer announced that Agenda Item 8, Youth Program Update, was pulled because the staff member was not available to make the presentation.

## It was M/S/A by Commissioner Valenzuela and Citizen Representative Melnick to approve the agenda as amended.

## CITIZEN ADVISORY COMMITTEE REPORT

Valerie Elliott reported the CAC met on June 16, 2014, and received several presentations; conducted new officer nominations; and discussed the results of the selfassessment.

Marilyn Hemmann introduced Marcel Bodsky and Tom Larson from Tetra Tech. Tetra Tech has been the consultant on the Underground Storage Tank (UST) project.
Hemmann provided a quick overview of the project. Tetra Tech completed preliminary plans for the removal of the existing UST's and development of new fueling facilities to meet the specific business needs of the agency. Although the federal funding climate delayed the Pattison expansion, there is the priority to move forward with a plan to replace the aging tanks. Delaying the project could result in leakage of the tanks, and puts the agency at risk of losing insurance coverage.

Tetra Tech identified three viable options for tank relocation, reviewed compliance issues, created preliminary designs, provided cost analysis and assisted in the decision as to which option best meets our needs. Their recommended option locates new fuel tanks underground on the Martin Way property. This option includes moving the nonfuel USTs into a remodeled lube room in the Maintenance facility. These UST replacements and locations follow the Pattison facility expansion master plan.

The scope of the current contract with Tetra Tech allows for an amendment to provide detailed designs and specifications, assist in the planning and permitting process, assist in developing a request for bids for the work and provide construction oversight.

Hemmann answered questions from the Authority. Commissioner Valenzuela asked what has been spent to date on the project. Mr. Bodsky replied $\$ 35,000$ for the predesign study for the fuel tank option study.

It was M/S/A by Councilmember Gadman and Councilmember Sullivan to authorize the General Manager to amend the existing contract with Tetra Tech, Inc. to provide design, planning, and construction management services for the underground storage tank replacement, in the not-to-exceed amount of $\$ 402,952.00$, including taxes.

## BUS STOP PAD CONSTRUCTION

Hemmann presented a request to award the construction of 25 bus stop pads. This includes 2 bus stop pads in Tumwater, 9 in Olympia, 7 in Lacey, 6 in Thurston County and 1 under WSDOT jurisdiction. Hemmann answered questions from the Authority.

It was M/S/A by Citizen Representative Warner and Councilmember Gadman to authorize the General Manager to enter into a contract for the construction of 25 bus stop pads with Asphalt Patch Systems, Inc. in the not-to-exceed amount of $\$ 82,700$, including taxes.

Marcel Bodsky from Tetra Tech showed a presentation illustrating the history and current situation of the Pattison facility; the key project goals; base expansion needs; and several possible building concepts and concepts for the Martin Way corridor.

The Authority shared the following concerns/suggestions:

- Concerned the Martin Way area will be a long dead zone stretch. Perhaps make that area look more vibrant and inviting to pedestrians with the use of windows, etc.
- Make access to Intercity Transit's main office more accessible. Locate customer service to the corner of Pattison and Martin Way in addition to the vanpool office.
- Showcase some form of solar-based new technology along the sidewalks or public parking areas.

Valerie Elliott suggested showing this presentation to the CAC.

## Ed Bricker left the meeting.

## VAN GRANT AND COMMUNITY VAN PROGRAMS

Carolyn Newsome began her presentation with an update on the Surplus Van Grant Program. This program provides surplus vanpool vans to non-profit organizations for transportation needs our regular services can't meet. Awards of the vans are made following a competitive process. Newsome provided a handout showing what agencies received vans and how they were used.

Newsome moved onto an update on the Community Van Program. Retired vanpool vans are held back from surplus for a few years to serve as Community Vans. This program helps non-profits with transportation needs with ready-to-go vans for up to 12 people. Non-profit groups are charged .68 cents a mile and a $\$ 5$ quarterly invoice fee which recovers operating costs. The program is managed by a reservation system (either by phone or email). The groups who use the program sign a contract that stipulates they must remain within 150 miles of Olympia; that there is no driving in snow or on the beach; no towing;, and be mindful of where they park the van.

Commissioner Valenzuela asked the reason why we confine the use of the community vans to the PTBA. Newsome responded it's due to legal reasons. We specifically use the word "grant" because the vans still have a value, and we cannot grant them to agencies outside of the PTBA - it would be considered a gift of public funds.

Valenzuela commented there are many agencies outside of the PTBA, within Thurston County, who would benefit from this program and she would like to see Intercity Transit find a way to include communities like Rochester, Bucoda and Tenino.

## VANPOOL PROGRAM UPDATE

Newsome provided an update on the Vanpool Program. Statistics at the end of 2013 were:

- 220 active vanpools
- 1,700 active participants
- Number of origins - cities - 37
- Number of destinations - cities 27
- Number of counties served - 7
- Removed 1,500 cars from our congested roads
- Cost per boarding - $\$ 2.59$


## GENERAL MANAGER'S REPORT

Ridership for June was 349,754 boardings.
Several staff members, including Freeman-Manzanares, are attending the WSDOT Conference on August 18, so the Citizen Advisory Committee meeting in August is being moved to Monday, August 25.

It's been Freeman-Manzanares' goal to have a better connection with the schools, and she's been setting up individual meetings with the districts. She recently met with Dick Cvitanich from the Olympia School District to discuss a wide variety of issues, such as how to work with the schools when their start times change.

Freeman-Manzanares participated on an interview panel for the Thurston County Public Works Director position.

The Pierce Transit Board approved to eliminate their paper transfers effective November 1, 2014, and this will affect our passengers who rely on the Olympia Express going northbound. Those riding the express bus will be required to pay Pierce to ride the bus.

In an effort to creatively promote the services of Intercity Transit, we are partnering with the City of Tumwater to promote our express service via a utility bill.

## AUTHORITY ISSUES

Don Melnick asked staff to research coach bus refurbishment as an alternative to purchasing new coaches. He did an online search and found a public transit system that was refurbishing $30 \%$ to $40 \%$ of the cost of new coaches with service lives approximately half that of new buses. He believes bus refurbishment could level the cash flow requirements currently projected for new buses. Freeman-Manzanares responded that our maintenance staff can research those evaluations and make some presentations in September along with continuing the conversation about the conventional vehicles versus hybrids.

Jeff Gadman said on July 15, Intercity Transit provided a new hybrid bus to take the City of Lacey City Council, Planning Commission and other staff on a tour of Lacey to look at different development projects. The City Manager expressed his appreciation to the agency for providing excellent service.

Debbie Sullivan said the City of Tumwater appreciated that Intercity Transit participated in the Tumwater $4^{\text {th }}$ of July parade, and she wanted to know if it's possible in the future to fill the bus with people from the senior centers or other local groups.

Cheryl Selby from the City of Olympia mentioned her concern about the number of pedestrians who step off the curb into street near the Olympia Transit Center.

## ADJOURNMENT

It was M/S/A by Citizen Representatives Warner and Melnick to adjourn the meeting at 7:42 p.m.

## INTERCITY TRANSIT AUTHORITY

## Karen Messmer, Chair

Date Approved: August 6, 2014.
Prepared by Pat Messmer, Recording Secretary/
Executive Assistant, Intercity Transit


# Intercity Transit <br> Accounts Payable Check Disbursement List 

Checking Account \#: 0040007203
ACCOUNTS PAYABLE WARRANTS
From Date: 06/13/2014 Thru Date: 06/13/2014

| Check \# | Check Date | Ref \# | Name | Amount | Voided |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 00016749 | 6/13/2014 | 01230 | A WORKSAFE SERVICE INC | \$139.00 |  |
| 00016750 | 6/13/2014 | 01405 | ADVANCE GLASS INC | \$642.42 |  |
| 00016751 | 6/13/2014 | 01660 | ALL STAR FORD | \$512.64 |  |
| 00016752 | 6/13/2014 | 01780 | AMALGAMATED TRANSIT UNION 1765 | \$149.00 |  |
| 00016753 | 6/13/2014 | 01815 | AMERICAN CUSTODIAL INC | \$9,664.65 |  |
| 00016754 | 6/13/2014 | 01820 | AMERICAN DRIVING RECORDS INC | \$509.60 |  |
| 00016755 | 6/13/2014 | 02320 | APPLIED INDUSTRIAL TECHNOLOGIES | \$94.13 |  |
| 00016756 | 6/13/2014 | 02380 | ARAMARK UNIFORM SERVICES | \$810.16 |  |
| 00016757 | 6/13/2014 | 03250 | BATTERY SYSTEMS, INC | \$1,732.69 |  |
| 00016758 | 6/13/2014 | 03350 | BERNIE'S CUSTOM PAINT, INC. | \$525.56 |  |
| 00016759 | 6/13/2014 | 03680 | BLUMENTHAL UNIFORMS \& EQUIPMENT | \$598.00 |  |
| 00016760 | 6/13/2014 | 04120 | BUILDERS HARDWARÉ CO | \$992.88 |  |
| 00016761 | 6/13/2014 | 05340 | CAPITOL COURIER SERVICE | \$332.50 |  |
| 00016762 | 6/13/2014 | 05940 | CENTURYLINK COMMUNICATIONS LLC | \$3,076.72 |  |
| 00016763 | 6/13/2014 | 06040 | CITY OF LACEY | - \$757.10 |  |
| 00016764 | 6/13/2014 | 06140 | CITY OF TUMWATER | \$200.00 |  |
| 00016765 | 6/13/2014 | 06607 | COMDATA | \$50,387.70 |  |
| 00016766 | 6/13/2014 | 06610 | COMMERCIAL BRAKE \& CLUTCH | \$81.23 |  |
| 00016767 | 6/13/2014 | 07220 | CUMMINS NORTHWEST INC | \$7,116.21 |  |
| 00016768 | 6/13/2014 | 07560 | DATAQUEST | \$95.00 |  |
| 00016769 | 6/13/2014 | 07620 | DAVIS WRIGHT TREMAINE LLP | \$2,108.37 |  |
| 00016770 | 6/13/2014 | 08470 | NORTHSOUND AUTO GROUP LLC | \$123,428.00 |  |
| 00016771 | 6/13/2014 | 08550 | EASY SPEAKERS CLUB | \$180.00 |  |
| 00016772 | 6/13/2014 | 08780 | EMERALD SERVICES INC | \$192.75 |  |
| 00016773 | 6/13/2014 | 09180 | EXPRESS SERVICES INC | \$740.61 |  |
| 00016774 | 6/13/2014 | 09820 | FLEET-NET CORP | \$239.36 |  |
| 00016775 | 6/13/2014 | 10290 | FUSION GRAPHIX | \$172.20 |  |
| 00016776 | 6/13/2014 | 10580 | GENE'S TOWING INC | \$289.57 |  |
| 00016777 | 6/13/2014 | 10660 | GILLIG LLC | \$7,011.81 |  |
| 00016778 | 6/13/2014 | 10758 | GORDON THOMAS HONEYWELL GOV AFFAIR | \$6,000.00 |  |
| 00016779 | 6/13/2014 | 10820 | GRAPHIC COMMUNICATIONS | \$2,009.25 |  |
| 00016780 | 6/13/2014 | 11048 | HARGIS ENGINEERS INC | \$230.00 |  |
| 00016781 | 6/13/2014 | 11414 | HULTZ BHU ENGINEERS INC | \$310.71 |  |
| 00016782 | 6/13/2014 | 11930 | JERRYS AUTOMOTIVE TOWING | \$335.10 |  |
| 00016783 | 6/13/2014 | 13440 | LAW LYMAN DANIEL KAMERRER BOGDANOVI | \$2,976.80, |  |
| 00016784 | 6/13/2014 | 13485 | LEMAY MOBILE SHREDDING | \$100.00 |  |
| 00016785 | 6/13/2014 | 13510 | LES SCHWAB TIRE CENTER | \$345.11 |  |
| 00016786 | 6/13/2014 | 13555 | LIBBY ENVIRONMENTAL, LLC | \$145.00 |  |
| 00016787 | 6/13/2014 | 13590 | LLOYD'S REGISTER QUALITY ASSURANCE IN | \$725.00 |  |
| 00016788 | 6/13/2014 | 13661 | LOOMIS | \$550.88 |  |
| 00016789 | 6/13/2014 | 14900 | NAPA AUTO PARTS | \$338.94 |  |
| 00016790 | 6/13/2014 | 15530 | OLYMPIA AUTOBODY, INC. | \$2,390.52 |  |
| 00016791 | 6/13/2014 | 15545 | OLYMPIA COPY \& PRINTING | \$181.25 |  |
| 00016792 | 6/13/2014 | 16490 | PACIFIC DISPOSAL INC | \$618.74 |  |
| 00016793 | 6/13/2014 | 16593 | PACIFIC OFFICE AUTOMATION | \$3,599.98 |  |
| 00016794 | 6/13/2014 | 16595 | PACIFIC POWER GROUP LLC | \$301.78 |  |
| 00016795 | 6/13/2014 | 16695 | PATTISON WATER COMPANY | \$90.74 |  |
| 00016796 | 6/13/2014 | 16765 | PETRO CARD | \$131,746.43 |  |
| 00016797 | 6/13/2014 | 16873 | PITNEY BOWES GLOBAL FINANCIAL SERV LL | \$228.48 |  |
| 00016798 | 6/13/2014 | 17290 | PUGET SOUND ENERGY | \$12,284.14 |  |
| 00016799 | 6/13/2014 | 17392 | QUALITY PARKING LOT SERVICES LLC | \$1,256.64 | - |
| 00016800 | 6/13/2014 | 17505 | RAINIER DODGE INC | \$787.50 |  |
| 00016801 | 6/13/2014 | 17811 | RSM SERVICE CORPORATION | \$10,240.00 |  |
| 00016802 | 6/13/2014 | 17893 | SCHEDULE MASTERS | \$8,287.50 |  |

06/13/2014 10:53:39 [choosier-CPU-485] © 2014 Fleet-Net Corporation \{Vsn: 09.06 [5/16/2014]\}
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# Intercity Transit <br> Accounts Payable Check Disbursement List 

Checking Account \#: 0040007203
ACCOUNTS PAYABLE WARRANTS
From Date: 06/13/2014 Thru Date: 06/13/2014

| Check\# | Check Date | Ref \# | Name | Amount | Voided |
| ---: | ---: | ---: | :--- | ---: | ---: |
| 00016803 | $6 / 13 / 2014$ | 17986 | SECURITAS SECURITY SERVICES USA INC | $\$ 13,920.25$ |  |
| 00016804 | $6 / 13 / 2014$ | 18145 | SIX ROBBLEES INC | $\$ 138.95$ |  |
| 00016805 | $6 / 13 / 2014$ | 18510 | SRG PARTNERSHIP | $\$ 1,290.00$ |  |
| 00016806 | $6 / 13 / 2014$ | 18651 | STORMANS (LICENSING) | $\$ 473.50$ |  |
| 00016807 | $6 / 13 / 2014$ | 18711 | SUNSET AIR INC | $\$ 272.00$ |  |
| 00016808 | $6 / 13 / 2014$ | 18940 | TENNANT COMPANY | $\$ 66.47$ |  |
| 00016809 | $6 / 13 / 2014$ | 21800 | THURSTON COUNTY RESOURCE STEWARDS | $\$ 1,733.00$ |  |
| 00016810 | $6 / 13 / 2014$ | 21910 | THYSSENKRUPP ELEVATOR | $\$ 736.36$ |  |
| 00016811 | $6 / 13 / 2014$ | 21930 | TIRES INC | $\$ 12,828.35$ |  |
| 00016812 | $6 / 13 / 2014$ | 21950 | TITUS-WILL CHEVROLET | $\$ 3,031.32$ |  |
| 00016813 | $6 / 13 / 2014$ | 21980 | TOTAL BATTERY \& AUTOMOTIVE SUPPLY | $\$ 204.98$ |  |
| 00016814 | $6 / 13 / 2014$ | 22100 | TRANSIT SOLUTIONS, LLC | $\$ 309.58$ |  |
| 00016815 | $6 / 13 / 2014$ | 22420 | TUMWATER PRINTING | $\$ 695.68$ |  |
| 00016816 | $6 / 13 / 2014$ | 23400 | US BANK CORPORATE PAYMENT SYSTEMS | $\$ 91,664.25$ |  |
| 00016817 | $6 / 13 / 2014$ | 23405 | US BANK or CORPORATE PAYMENT SYSTEM | $\$ 5,376.65$ |  |
| 00016818 | $6 / 13 / 2014$ | 23820 | VERIZON WIRELESS | $\$ 1,403.75$ |  |
| 00016819 | $6 / 13 / 2014$ | 24000 | WW GRAINGER INC | $\$ 123.54$ |  |
| 00016820 | $6 / 13 / 2014$ | 24040 | WA ST CONSOLIDATED TECHNOLOGY SERVI | $\$ 112.28$ |  |
| 00016821 | $6 / 13 / 2014$ | 24740 | WA ST EMPLOYMENT SECURITY DEPARTME | $\$ 12,607.22$ |  |
| 00016822 | $6 / 13 / 2014$ | 24750 | WA ST GET PROGRAM | $\$ 322.50$ |  |
| 00016823 | $6 / 13 / 2014$ | 25380 | WASHINGTON GARDENS | $\$ 315.52$ |  |
| 00016824 | $6 / 13 / 2014$ | 25580 | WASHINGTON STATE TRANSIT INSURANCE | $\$ 50.00$ |  |
| 00016825 | $6 / 13 / 2014$ | 25858 |  |  | WESTCARE CLINIC LLC PS |

# Intercity Transit <br> Accounts Payable Check Disbursement List 

Checking Account \#: 0040007203
ACCOUNTS PAYABLE WARRANTS
From Date: 06/27/2014
Thru Date: 06/27/2014


# Intercity Transit <br> Accounts Payable Check Disbursement List 

Checking Account \#: 0040007203 ACCOUNTS PAYABLE WARRANTS
From Date: 06/27/2014 Thru Date: 06/27/2014

| Check \# | Check Date | Ref \# | Name | Amount Voided |
| :---: | :---: | :---: | :---: | :---: |
| 00016883 | 6/27/2014 | 17560 | RE AUTO ELECTRIC INC | \$3,917.69 |
| 00016884 | 6/27/2014 | 17900 | SCHETKY NW SALES INC | \$318.48 |
| 00016885 | 6/27/2014 | 18068 | SHINING EXAMPLE INC | \$303.33 |
| 00016886 | 6/27/2014 | 18100 | SIGN PROJECT | \$38.08 |
| 00016887 | 6/27/2014 | 18145 | SIX ROBBLEES INC | \$408.76 |
| 00016888 | 6/27/2014 | 18210 | SME SOLUTIONS | \$201.93 |
| 00016889 | 6/27/2014 | 18390 | SOUTH PUGET SOUND COMMUNITY COLLEG | \$115.20 |
| 00016890 | 6/27/2014 | 18651 | STORMANS (LICENSING) | \$332.75 |
| 00016891 | 6/27/2014 | 18711 | SUNSET AIR INC | \$3,762.26 |
| 00016892 | 6/27/2014 | 18720 | SUPER BEE WHEEL ALIGNMENT | \$91.31 |
| 00016893 | 6/27/2014 | 21800 | THURSTON COUNTY RESOURCE STEWARDS | \$100.00 |
| 00016894 | 6/27/2014 | 21930 | TIRES INC | \$8,664.34 |
| 00016895 | 6/27/2014 | 21950 | TITUS-WILL CHEVROLET | \$2,111.91 |
| 00016896 | 6/27/2014 | 22010 | TOYOTA OF OLYMPIA | \$692.81 |
| 00016897 | 6/27/2014 | 22100 | TRANSIT SOLUTIONS, LLC | \$564.04 |
| 00016898 | 6/27/2014 | 22325 | TTL PARTNERS LLC | \$3,365.00 |
| 00016899 | 6/27/2014 | 23660 | UNITED WAY OF THURSTON COUNTY | \$1,080.00 |
| 00016900 | 6/27/2014 | 24000 | W W GRAINGER INC | \$27.66 |
| 00016901 | 6/27/2014 | 24030 | WA ST AUDITORS OFFICE | \$752.40 |
| 00016902 | 6/27/2014 | 24740 | WA ST EMPLOYMENT SECURITY DEPARTME | \$1,302.92 |
| 00016903 | 6/27/2014 | 24750 | WA ST GET PROGRAM | \$322.50 |
| 00016904 | 6/27/2014 | 25560 | WASHINGTON STATE TRANSIT ASSOCIATIO | \$1,425.00 |
| 00016905 | 6/27/2014 | 25858 | WESTCARE CLINIC LLC PS | \$224.00 |
| 00016906 | 6/27/2014 | 26800 | ZUMAR INDUSTRIES INC | \$418.59 |
| Total: \$7,590,046.71 |  |  |  |  |

# INTERCITY TRANSIT AUTHORITY <br> AGENDA ITEM NO. 4-D <br> MEETING DATE: August 6, 2014 

| FOR: | Intercity Transit Authority |
| :--- | :--- |
| FROM: | Marilyn Hemmann, 705-5833 |
| SUBJECT: | Surplus Property |

1) The Issue: Whether or not to declare property surplus.
2) Recommended Action: Declare the property listed on Exhibit "A" as surplus.
3) Policy Analysis: Resolution No. 23-81 states that the Authority must declare property surplus to our needs prior to sale.
4) Background: Staff is requesting the Authority declare the attached list of coaches, spare coach parts, Facilities items and Information Services equipment surplus. These items are surplus to our needs and will be offered for direct purchase by other public agencies. Items not sold in this manner will be sold competitively through public auction to achieve the highest rate of return. The value is estimated at $\$ 38,347.54$.
5) Alternatives:
A. Declare the items surplus. Staff determined there is no longer a need to retain these items.
B. Declare a portion of the items surplus.
C. Defer action. Storage availability on-site and the cost of off-site storage is an issue.
D. Retain all items. Storage availability on-site and the cost of off-site storage is an issue.
6) Budget Notes: All funds generated by the sale of surplus property are deposited in the Intercity Transit cash account.
7) Goal Reference: Not specifically identified in the goals.
8) References: Surplus Property - Exhibit "A" - August 2014.

| EXHIBIT "A" SURPLUS PROPERTY - AUGUST 2014 |  |  |  |
| :---: | :---: | :---: | :---: |
| VEHICLE | DESCRIPTION | MILEAGE | VALUE |
| 903 | 1998 Gillig low-floor 40' coach | 697,371 | 4,000.00 |
| 905 | 1998 Gillig low-floor 40' coach | 773,205 | 4,000.00 |
| 906 | 1998 Gillig low-floor 40' coach | 722,194 | 4,000.00 |
| 908 | 1998 Gillig low-floor 40' coach | 733,385 | 4,000.00 |
| 910 | 1998 Gillig low-floor 40' coach | 738,350 | 4,000.00 |
| 911 | 1998 Gillig low-floor 40' coach | 820,920 | 4,000.00 |
| 912 | 1998 Gillig low-floor 40' coach | 685,312 | 4,000.00 |
|  |  |  |  |
| INVENTORY |  |  | VALUE |
| 3 pallets | Misc. parts for 900 series coaches |  | 5,617.54 |
|  |  |  |  |
| FACILITIES |  | EACH | VALUE |
| 1 | Bandsaw - Wellsaw Model 588, (UTMA \& SGE 00154) | 75.00 | 75.00 |
| 2 | Cushioned lounge chairs (Model FOE 324) | 7.50 | 15.00 |
| 1 | Office chair - Steelcase Model 4545310M-1992 | 10.00 | 10.00 |
| 1 | Office chair - Steelcase Model 454162M-1993 | 10.00 | 10.00 |
| 5 | Cigarette urns - Barco pebble finish gray concrete - SWO11 | 50.00 | 250.00 |
| 10 | Bus shelters - Ace aluminum standard size, 5' X 9'6" | 300.00 | 3,000.00 |
| 1 | SMARTboard - 46.25" x 61.75", Model 20-00647-00, w/4 markers | 150.00 | 150.00 |
| 1 | Water dispenser - GE Model GXCF05D, 115V 60Hz 4.7A-R134a/28g | 10.00 | 10.00 |
|  |  |  |  |
| INFORMATION | SERVICES |  |  |
| 1 | Dell 19" LCD 1900FP - no stand | 5.00 | 5.00 |
| 1 | Dell 19" LCD 1900FP | 10.00 | 10.00 |
| 2 | Dell 20" LCD 2005FPW | 15.00 | 30.00 |
| 2 | Dell 20" LCD 2005FPW - no stand | 10.00 | 20.00 |
| 1 | Dell 20" LCD 2005FPW - no stand, no power supply | 5.00 | 5.00 |
| 1 | Dell Optiplex 745 | 35.00 | 35.00 |
| 5 | Dell Optiplex 755 | 40.00 | 200.00 |
| 1 | Dell Precision 380 | 40.00 | 40.00 |
| 6 | Dell Optiplex 780 | 50.00 | 300.00 |
| 1 | Dell Poweredge server -- no hard drives | 40.00 | 40.00 |
| 1 | Dell Poweredge server | 75.00 | 75.00 |
| 1 | Dell Poweredge server R710 | 125.00 | 125.00 |
| 1 | Dell PowerConnect 2724 | 45.00 | 45.00 |
| 1 | Cisco Catalyst 2950 | 30.00 | 30.00 |
| 1 box | Misc. Siemen's telphones, IS parts, cables | 175.00 | 175.00 |
| 1 box | Misc, printers and parts, radios, disks, parts, cables | 50.00 | 50.00 |
| 1 box | Misc. Starkey volume controls, keyboards, cables, parts | 25.00 | 25.00 |
|  |  |  |  |
|  | TOTAL |  | 38,347.54 |

# INTERCITY TRANSIT AUTHORITY <br> AGENDA ITEM NO. 4-E <br> MEETING DATE: August 6, 2014 

## FOR: Intercity Transit Authority

FROM: LeAnna Sandy (705-5837)
SUBJECT: Janitorial Services and Supplies

1) The Issue: Approve a one-year contract extension for the provision of janitorial services and supplies for the Olympia Transit Center, Lacey Transit Center, Amtrak Centennial Station and Pattison Street Facilities.
2) Recommended Action: Authorize the General Manager to execute a one-year contract extension with American Custodial, Inc. in the not-to-exceed amount of $\$ 119,455$, including taxes, for the provision of janitorial services and supplies.
3) Policy Analysis: Procurement Policy states the Authority must approve any expenditure over $\$ 25,000$.
4) Background: In August 2012, the Intercity Transit Authority awarded a twoyear contract to American Custodial. The contract included the option to extend the contract for three additional years, in one-year increments. This recommendation represents the first one-year extension option available under this agreement.

American Custodial requested and provided satisfactory documentation for a 3\% rate increase for both labor and supplies for this one-year extension. Procurement has confirmed the prevailing wage for their staff has increased $3 \%$ and designated supplies have increased a minimum of $3 \%$. This annual increase equals $\$ 3,479$.

Facilities staff is pleased with the service and supplies provided by American Custodial. When any problem occurs, the vendor corrects it immediately. Currently the vendor is hiring two new staff to assign to our sites and they are working with our Facilities Manager to ensure we have a good match for our needs. Given their satisfactory service and that their pricing continues to be fair and reasonable, staff recommends that a one-year contract extension be offered to American Custodial.

## 5) Alternatives:

A. Authorize the General Manager to execute a one-year contract extension in the not-to-exceed amount of $\$ 119,455$, including taxes, for the provision of janitorial services and supplies for the Olympia Transit Center, Lacey Transit Center, Amtrak Centennial Station and Pattison Street Facilities.
B. Defer action. Deferring action would result in the Olympia Transit Center, Lacey Transit Center, Amtrak Centennial Station and Pattison Street Facilities being without janitorial services and supplies for up to three months while a new contract is established.
6) Budget Notes: The 2014 janitorial service and supply budget is $\$ 125,000$. The cost for a full year of janitorial service and supplies, including the $3 \%$ increase, is within budget.
7) Goal Reference: Goal \#2: "Provide outstanding customer service."
8) References: N/A.

# INTERCITY TRANSIT AUTHORITY <br> AGENDA ITEM NO. 4-F <br> MEETING DATE: August 6, 2014 

| FOR: | Intercity Transit Authority |
| :--- | :--- |
| FROM: | Dennis Bloom, Planning Manager, 705-5832 |
| SUBJECT: | Schedule a Public Hearing on the Transit Development Plan |

1) The Issue: Whether to schedule a public hearing for the annual update of Intercity Transit's Transit Development Plan (TDP).
2) Recommended Action: Schedule a public hearing for August 20, 2014, 5:30 p.m., for the purpose of receiving and considering public comments on the annual Transit Development Plan: 2013 Summary and the 2014 - 2019 Plan. Request for Adoption of the TDP will come before the Authority on September 3.
3) Policy Analysis: The State requires the local transit's governing body to conduct a public hearing on the annual update of the Transit Development Plan. Authority policy also provides an opportunity for public comment.
4) Background: The State of Washington, under RCW Section 35.58.2795, requires each public transit system provide an annual status report and update of its Transit Development Plan (TDP). This requires the transit system to conduct a public hearing on the plan.

The update must include three elements:
a) Description of the system from the previous year (a 2013 Summary);
b) Description of planned changes, if any, to services and facilities (2014-19); and
c) Operating and capital financing elements for the previous year (2013), budgeted for current year (2014), and planned for five years (2015-19).

Staff will present the Draft TDP for discussion purposes to the Authority and Citizen's Advisory Committee in August. The document will be available for public review and comment starting August 7. After the public hearing staff will request adoption by the Authority at their September 3, 2014, meeting. Upon final approval the document is to be sent to WSDOT, local jurisdictions and other appropriate organizations and businesses.

## 5) Alternatives:

A. Schedule a public hearing for August 20, 2014, 5:30 p.m., for the purpose of receiving and considering public comments on the Annual Transit Development Plan: 2013 Summary and the 2014-2019 Plan.
B. Set a later date for the public hearing and approval of the TDP. Setting an adoption date past September 2014 will require a request to WSDOT for an extension of the due date.
6) Budget Notes: This is currently covered under the 2014 Budget. The TDP simply reports on past and projected agency elements based on the current budget year. The development of next year's budget will be accomplished later in 2014, when discussions on the annual update of the agency's Strategic Plan takes place.
7) Goal Reference: The conducting of a public hearing for the draft TDP reflects all current goals established for the agency.

## 8) References:

## 2014 Timeline for TDP Process:

August 6 ITA: Present Draft TDP.
August 7 Public: Draft available to the public.
August 20 ITA: Conduct Public Hearing.
August 25 CAC: Present Draft TDP.
September 3 ITA: Request to Adopt TDP.

# INTERCITY TRANSIT AUTHORITY <br> AGENDA ITEM NO. 4-G <br> MEETING DATE: August 6, 2014 

## FOR: Intercity Transit Authority

FROM: Ann Freeman-Manzanares (705-5838)
SUBJECT: Special Meeting - September 17, 2014

1) The Issue: Whether to schedule a special meeting for Wednesday, September 17, 2014, to conduct a joint meeting of the Intercity Transit Authority and the Citizen Advisory Committee.
2) Recommended Action: Schedule a special meeting for Wednesday, September 17, 2014, to conduct a joint meeting of the Authority and the Citizen Advisory Committee.
3) Policy Analysis: When needed, the Authority can schedule special meetings, as long as members are given advance notice and the public is notified of such a change.
4) Background: Staff is recommending the Authority schedule a special meeting for Wednesday, September 17, 2014, to conduct the annual joint meeting of the Authority and Citizen Advisory Committee. Staff would cancel the regularly scheduled September $15^{\text {th }}$ meeting of the CAC.

Two main items scheduled to come before both groups in September include vehicle options and opportunities, and the CAC will share the results of their annual self-assessment.
5) Alternatives:
A. Schedule a special meeting for Wednesday, September 17, 2014, to conduct a joint meeting of the Authority and CAC.
B. Schedule a joint meeting for a different date.
6) Budget Notes: This meeting does include a meal and it is included in the 2014 budget.
7) Goal Reference: Having an opportunity to talk over issues between groups, sharing ideas and looking at the future of the agency meets all goals of Intercity Transit.
8) References: N/A.

# Minutes <br> INTERCITY TRANSIT CITIZEN ADVISORY COMMITTEE 

July 21, 2014

## CALL TO ORDER

Chair Van Gelder called the July 21, 2014, meeting of the Citizen Advisory Committee (CAC) to order at 5:34 p.m. at the administrative offices of Intercity Transit.

Members Present: Chair Michael Van Gelder; Vice Chair Carl See; Leah Bradley; Valerie Elliott; Joan O'Connell; Kahlil Sibree; Victor VanderDoes; Sue Pierce; Faith Hagenhofer; Charles Richardson; Dale Vincent and Julie Hustoft.

Absent: Quinn Johnson; and Mitchell Chong.
Staff Present: Erin Scheel; Carolyn Newsome; Emily Bergkamp; and Nancy Trail.

Others Present: Authority member, Ed Bricker, Intercity Transit Authority.

## APPROVAL OF AGENDA

It was M/S/A by ELLIOTT and SIBREE to approve the agenda with the addition of a report by Elliott on the July 16, 2014 ITA meeting.

## INTRODUCTIONS

Van Gelder introduced Authority member, Ed Bricker.

## MEETING ATTENDANCE

A. August 6, 2014, Regular Meeting - Julie Hustoft.
B. August 20, 2014, Work Session - Faith Hagenhofer.

## APPROVAL OF MINUTES

It was M/S/A by ELLIOTT and HUSTOF to approve the minutes of the June 16, 2014 meeting.

CONSUMER ISSUES CHECK-IN - Issues for discussion later in the meeting include:

- VanderDoes - Comment about bus break down; and DAL scheduling.
- Pierce - Training on how to ride the bus.
- Hustoft - Wi-Fi availability on buses and at transit centers.
- Sibree - Resolution for schedule conflicts with neighboring transit agencies.


## NEW BUSINESS

A. YOUTH PROGRAM UPDATE - (Erin Scheel) Scheel identified the new logo for the Walk and Roll program. She indicated the program works with elementary students and middle school students to identify challenges to riding transit. The program provides walk to school days every month and the local police departments assist with ushering the students to school. The program is in partnership with Thurston Regional Planning Commission (TRPC). TRPC works to address issues including where schools are sited and if they are conducive to walking.

## O'Connell arrived.

Scheel stated a recent survey indicated that $90 \%$ of those responding believed walking/biking were healthy ideas. Respondents also indicated the reasons they don't include, weather, traffic and safety at crossings, etc.

In conjunction with TRPC they create school route maps with walking/biking routes; transit information and identify where safe intersections are located.

Scheel spoke about the Earn a Bike program that includes an after school class. The participants earn a bike and helmet once they complete the program. The program includes $4^{\text {th }}$ through $8^{\text {th }}$ graders. The bikes for the program are abandoned or left on buses. Intercity Transit keeps the bikes for a month and then donates them to the program. The Tumwater Police also donate bikes. A team of 15 volunteers meet weekly to fix the bikes up. In a good year the program gives away approximately 120 bikes to participants. Scheel indicated last year was the first year the program included middle school students.

Scheel indicated the youth outreach program teaches students how to use the bus. The training includes picking the kids up on a hybrid bus, showing them how transit works, and includes using an app on their phone. The kids go on a tour of the maintenance department at Intercity Transit and they also get to visit the very popular bus wash.

Scheel indicated the Youth Program has two grants, the first is the Safe Routes to School grant that brings $\$ 63,000$ over two years that is site specific (City of Olympia/Washington Middle School). The second is the Transportation

Alternatives Program (TAP) which is county-wide and includes sidewalk and roundabout improvements.

Scheel stated the youth program is working to bring bike riding into Physical Education (PE) classes at area schools. The program is in 42 other school districts. This year, four local PE teachers will teach month-long biking classes as part of their curriculum. They have a fleet of bikes that will move to a different school each month. Scheel indicated staff took the training with them and it provides real skills, rules of the road, etc. Intercity Transit was awarded a new TAP grant that will pick up where this one left off.

Scheel indicated the Youth Program worked on long range plans to help shape the first Sustainable Thurston plan.

Scheel answered questions:
Hagenhofer - Stated schools near the Chehalis Western Trail would benefit immensely based on their proximity.

Scheel - Mt. View received a Safe Routes to School grant and they held a bike rodeo on the weekend.

See - Are you working with anyone on the Eskridge/Henderson neighborhood near Pioneer Elementary?

Scheel - Every 2 years there is a Safe Routes to School grant process that opens. We build in the education piece to support that. We are doing a monthly ride called Kidical Mass from Pioneer to a park nearby, teaching safe riding habits. We will do these rides monthly and they are open to everyone.

See - Recommended sending notice to the local neighborhoods.
Kester - Indicated the principal of Pioneer is interested and has been vocal about considering altering school start time. They are aware that traffic is a mess and there is a real concern about safety. The Olympia Police Department was at the last walk to school day and they periodically do speed patrols and are aware of concerns about safety in the corridor.

Scheel - This year participating school principals received proclamations from their local jurisdictions supporting Walk to School day. Scheel indicated the Youth Program has a really great partnership with Community Youth

Services. We currently have 2 students in the program and have had many in the past. If you would like to volunteer please give me a call.
B. VANPOOL UPDATE - (Carolyn Newsome) Newsome provided an update on the agency's vanpool program. Newsome described a vanpool as a group of 5 to 15 people who commute together in a passenger van. Vanpool riders pay a low monthly fare based on the number of miles traveled and number of riders. Some employers pay part or all of their employees' vanpool fares.

Newsome stated the program has 220 active vanpools, including 1700 members. The average cost per boarding is $\$ 2.59$. The vanpool program has grown steadily, except during the economic downturn, and when we raised fares. Currently we have a lot of opportunities for growth given that I-5 congestion is the $4^{\text {th }}$ worst in the nation. We have 104 vans going through the JBLM area, removing 1,000 cars from the congestion.

Newsome stated the vanpool program collects $100 \%$ of the operating costs of the program. Fares were raised in 2013 and then we were a tad over because we hadn't filled all the allocated positions. If we did a fully-allocated cost breakdown we would still be sitting at $63 \%$.

Newsome indicated we are looking to start 10 new vans and starting a "Baby Come Back" program offering some incentives. Or possibly using the "All Out of Love" or in the vanpool program's case space. The program is 30 years old and we are out of space in our current location. Currently our customer must navigate the parking lot to get gas. We are looking at locating the vanpool office on the corner to eliminate this.

Newsome identified her staff - the vanpool coordinators. Newsome provided a testimonial on how great the vanpool customer service is.

Newsome answered questions:
Vincent - Asked how many customers come back?
Newsome - Stated approximately 10\%, and most were disgruntled people over circumstances in their previous van.

Vincent - Asked if vanpool fares were raised at the same time as fixed route's last fare increase?

Newsome - Stated we raised them at the beginning of the month instead of mid-month since it better coincides with billing.

## Intercity Transit Citizen Advisory Committee

July 21, 2014
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Vincent - Asked what the longest commute is?
Newsome -Indicated right now it is probably Bellevue, and used to be North Bend.

Hagenhofer - Asked if there are vanpools that go south?
Newsome - Answered, yes the furthest south they go right now is to Onalaksa.

Richardson - Asked if they originate or come here?
Newsome - Answered they must start or end in Thurston County.
VanderDoes - Asked what the rates are?
Newsome - Our average is about $\$ 84$ per month, but depends on the number of riders and miles.

VanderDoes - Asked about the fraud situation and if the agency notified current vanpool customers?

Netwsome - Responded that we believe we found fraud on May 1, 2013. We changed the policy on May 2, 2013 and sent letters to all vanpool groups. A rider sent us an email saying we are paying a different rate than what is listed for the van. The first thing we noticed is the bookkeeper had removed a person and was continuing to charge his fare. In the past we required that everyone have a bank account that was just for the vanpool and the bookkeeper wrote us a check. At the time we still had 4 or 5 left that did it this way. We then went to everyone paying individually. As soon as this email came to us, we investigated and questioned this gentleman. We started pulling records; got the information to the Auditor's office and it took them some time to get through the issue.

VanderDoes - Asked if the individual that volunteered was taking funds?
Newsome - Indicated the smallest amount taken was from the people in the group. The entire amount is about $\$ 10,000$ and we will try to recover all of it.
C. SURPLUS VAN GRANT/COMMUNITY VAN PROGRAM - (Carolyn Newsome) Newsome explained the difference between the surplus van grant and community
van programs. The surplus van grant involves 4 surplus vanpool vehicles and an application process for local non-profits. The agencies must provide how many transportation trips they will take during the year. There are rules around the use of the van and the recipients must provide quarterly reports for a year, and after that the van is theirs.

Newsome indicated we have an issue with our vans this year and they are trying to be proactive. When we get the vans we will notify you so you can get the information out.

Newsome provided that in the Community Van program the van stays with Intercity Transit. The users must be located in the PTBA, sign a contract, provide their own abstracts; and attend a defensive driving class. The vans used are held back from the surplus process. The users pay $\$ 0.68$ per mile and $\$ 5.00$ for billing. We track reservations in outlook and everyone has access. They are first come, first served. Newsome provided a testimonial about a great community van experience.

Newsome answered questions:
Bradley - Asked why the vans have an in-state and 150 mile limitation?
Nerwsome - Responded because we have to go get them if they break down and our insurance is WSTIP - for Washington State.

Bradley - Stated she works for the Boys and Girls Clubs and they love it. She believes using the van has increased their memberships.

## D. REVISING DIAL-A-LIFT NO SHOW POLICY - (Emily Bergkamp) Bergkamp

 provided some background on the Dial-A-Lift (DAL) program, indicating riders must apply and become certified to uses the service. First a rider must be unable to board a ride or exit accessible bus without assistance; rider needs to use a ramp and it cannot be deployed safely at their bus stop; and a rider has a disability that prevents them to travel to and from a bus stop under certain conditions.Bergkamp stated riders can book 5-1 days in advance of travel; rider can book over the phone 7 days a week and online 7 days per week, but only 3 days ahead of time online. DAL provides reminder calls the night before to remind clients of their ride details. The web portal is fairly limited at this time, but an upgrade may occur soon. The reminder calls are an effort to curb the no-shows.

Bergkamp identified what a no-show is: when a rider fails to cancel a ride two hours before the scheduled pick-up time; or when the rider is not available to take a ride within five minutes of the operator arriving in the 15 minute pickup window. If the

## Intercity Transit Citizen Advisory Committee

July 21, 2014
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drivers arrive and no one appears, they contact dispatch to see if they have additional information. Sometimes the dispatcher might ask them to wait a bit longer. We know our clients well and drivers get concerned if our clients aren't where they are supposed to be. A no-show is not charged to a client if they are not available because of circumstances beyond their control. If a client receives a noshow they can appeal utilizing the agency's appeal process. We do everything we can to work with riders to avoid issuing suspensions. We will also leave a courtesy card to let clients know we were there and when we left.

Bergkamp stated the average cost of a DAL trip is approximately $\$ 46$. The drivers take a lot of extra time with clients and are trained to work with people with disabilities. The FTA recognizes a pattern or practice of no-shows can have a detrimental effect on operational efficiency, cost, and the quality of the service for other riders

Bergkamp indicated the FTA recommends reviewing a rider's no-show rate when they have missed 5 trips in a calendar month; when the no-show rate is several times the average for the month for all clients, for example $10 \%$; to begin notification letters and suspensions if the pattern persists. Right now we send a letter to let them know the client has an excessive amount of no-shows. If we can still see a consistent $10 \%$ pattern we would implement a suspension. Bergkamp stated if she knows a client has a doctor visit they cannot miss, then she will curtail the dates of the suspension. Bergkamp provided DAL had 150,224 rides in 2013 and 3\% were noshows.

Bergkamp answered questions:
See - Asked how many clients have no-shows or how many are suspended.
Bergkamp - Responded we don't' have anyone who is suspended right now. At the end of June we had 2 and it is usually the same people. Our clients are really frail and have memory issues. There is often times confusion and so we try to keep that in mind. Bergkamp indicated she thinks this policy will better serve the people that travel more. The new policy gives a little more breathing room.

Elliott - Asked how long clients are suspended?
Bergkamp - Responded that the amount increases incrementally. If for a month they have less than $10 \%$ their record gets clear. If somebody has worked hard then we should clear their record so they have a fresh start.

## Intercity Transit Citizen Advisory Committee

July 21, 2014
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VanderDoes - Indicated it would be good to provide workshops for parent providers, group homes, and individual providers. There are so many different things you need to know about scheduling.

Bergkamp - Indicated she agreed, and now that there is two travel training staff we could incorporate it.

## CONSUMER ISSUES

- Hustoft - Asked if it would be possible to have Wi-Fi on the buses and at the transit centers

Newsome - Responded we don't have Wi-Fi on the buses. Pierce Transit has some custom buses with Wi-Fi. Most people have a data plan and it is possibly something that is going to go away. There is Wi-Fi downtown.

- VanderDoes - Commented about a recent bus break down. His wife and daughter were on a bus and it started to smoke profusely. It was right next to Capital Lake and the driver was very nice, and didn't suggest that people get off, but most did. He was wondering how long it takes to get a replacement bus.

Newsome - Responded that it depends on where you are when the bus breaks down. Most replacements arrive fairly quickly.

- Sibree - Asked about getting better connections with neighboring transit agencies, specifically Mason County

Staff will relay the information to Dennis Bloom in Planning for additional information.

## Vincent left.

- Pierce -Stated earlier this year Ann presented about hiring a new travel trainer. My father has since moved here into a retirement community and every chance I get I talk the buses up. The information is much better received if it comes from someone other than a family member when someone is losing their independence. Curt Daniel arranged a travel trainer class at my dad's retirement community. He attended on his own and he was pretty impressed.

Bergkamp - Responded we've learned we create our own flyers and to bring treats to increase participation.

## Intercity Transit Citizen Advisory Committee

July 21, 2014
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- The group discussed things that can be done to increase communications between riders and drivers to facilitate making connections.

Bricker - Suggested letting the drivers know when you get on that you may need the help, and reminding them as you get near the end of your ride.

## REPORTS

- Van Gelder - Acknowledged Sue Pierce for the additional work she has done on the analysis of the self-assessments to allow us to be a better committee. Sue volunteered and she has done a lot of good work that you will see at a future meeting.
- Pierce - Reported on the June 18, 2014, ITA special meeting and the ITA had the same budget agenda item presentation with a lot of the same comments. They had a few ideas for ways to make vehicles last longer and refurbishing buses. They had a conversation about the new mandate for unpaid leave for religious purposes.


## VanderDoes left.

- Elliott - Reported on the July 16, 2014, ITA special meeting - Carolyn presented both of the same agenda items she provided tonight. The ITA received a presentation on the Pattison Street Expansion/UST Replacement from Tetra Tech. Ann indicated she would provide the CAC with a copy of that design. The ITA had several comments about the design on the frontage along Martin Way and the Vanpool office location. The Expansion project is on hold pending funding.
- O'Connell - Reported on the July 2, 2014 ITA regular meeting - the CAC Bylaws and Charter proposals were accepted and they discussed the UST replacement and the project is moving forward.
- Trail - Provided a reminder for Transit Appreciation Day on August 13, 2014. The program begins at 12:04 pm. Please join us to celebrate the good work our employees do every day and acknowledge those receiving special awards.

NEXT MEETING: August 25, 2014 - rescheduled.

## ADJOURNMENT

It was M/S/A by HUSTOFT and ELLIOTT to adjourn the meeting at 7:39 p.m.
Prepared by Nancy Trail, Recording Secretary/
Executive Assistant, Intercity Transit
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# INTERCITY TRANSIT AUTHORITY <br> AGENDA ITEM NO. 7-A 

MEETING DATE: August 6, 2014

## FOR: Intercity Transit Authority

FROM: Jeff Peterson, 705-5878
SUBJECT: Air Compressor Equipment and Installation

1) The Issue: Consideration of a contract to purchase and install new air compressor units in the Maintenance Facility and remove the existing air compressor units.
2) Recommended Action: Authorize the General Manager to enter into a contract with Harlow Construction Co. Inc., in the amount of $\$ 158,347$, including taxes.
3) Policy Analysis: The procurement policy states the Authority must approve any expenditure over $\$ 25,000$.
4) Background: Intercity Transit identified the need to replace two reciprocating drive air compressors and system air dryer that were installed when the Pattison Facility was originally constructed in 1984. The air compressor units are responsible for providing compressed air to all shop tools, lifts, fluid management systems, machinery, and facility-wide fire suppression system.

The existing compressors and air drying unit have reached the end of their useful life. Their existing air production capacity is taxed in meeting the needs of the shop equipment and cannot be updated or expanded. The air dryer associated with the compressors is failing and water is entering the line, which negatively impacts both Intercity Transit's and Maintenance employee's tools and equipment.

Intercity Transit hired an engineering firm to assist in the acquisition of new compressors. Several different compressor types were researched. The project team decided a variable-speed rotary screw system would more efficiently meet current and future needs in terms of air output and handling demand.
The engineering firm found the existing air compressor room was not suitable for the requirements of modern air compressor units as there was no space to properly service the units and offer safety clearances. Maintenance and the consultant determined the decommissioned hot water tank storage room can provide adequate space. However, relocating the compressors will require new
air lines, electrical, and ventilation, as well as drain reconfigurations. The engineering firm provided architectural drawings and specifications to ensure all of these elements were included in the bid document.

A Request for Bids for the provision and installation of the air compressor system was issued July 9, 2014, with a pre-bid meeting and site walk-through on July 17, 2014. Two bids were received by the July 28,2014 , submittal deadline.

Harlow Construction Co. Inc. provided the lowest responsive, responsible bid. Harlow was a successful general contractor for several local public works contracts, including the Thurston County Housing Authority and the Pierce County Public Works Department. References indicate the contractor is reputable and competent. Staff believes Harlow Construction has the product and capabilities to properly perform the installation required. Staff further believes the bid amount is fair and reasonable, and recommends the approval of this contract to Harlow Construction Co. Inc.
5) Alternatives:
A) Authorize the General Manager to enter into a contract with Harlow Construction Co. Inc., in the amount of $\$ 158,347$, including taxes.
B) Defer action. This will result in continuing problems with water damage to Intercity Transit's and employee's tools. It will also continue to place stress on our existing system which often struggles to meet demand.
6) Budget Notes: The 2014 budget includes $\$ 185,000$ for the replacement of the air compressors and dryer as well as the consultant's fees. With award of this contract the total project cost is $\$ 186,531$. Additional funds to cover the difference will come from the general fund.
7) Goal Reference: Goal \#1: "Assess the Transportation needs of our community." Goal \#5: "Align best practices and support agency sustainable technologies and activities."
8) References: N/A.

# INTERCITY TRANSIT AUTHORITY <br> AGENDA ITEM NO. 7-B <br> MEETING DATE: August 6, 2014 

FOR: Intercity Transit Authority
FROM: Ann Freeman-Manzanares, 705-5838
SUBJECT: Update on Federal Activity

1) The Issue: Our federal advocate from Gordon Thomas Honeywell Governmental Affairs will provide the Authority an update on activities affecting public transportation in Washington D.C.
2) Recommended Action: This is an informational item.
3) Policy Analysis: Intercity Transit employs the firm Gordon Thomas Honeywell to assist staff in keeping up-to-date with federal activities.
4) Background: Dale Learn, Vice President at Gordon Thomas Honeywell Governmental Affairs will discuss the current issues facing Congress and the Administration and how they relate to Intercity Transit. He will focus on current and future federal funding issues involving the U.S. Department of Transportation, Federal Transit Administration and other federal agencies. He will also discuss current and future federal policies that have an impact on our ability to partner with the federal government. In addition, he will briefly address how Intercity Transit can be more connected with our federal legislators outside of our annual visit to Washington, D.C.

Intercity Transit has contracted with Gordon Thomas Honeywell since 2008. Dale Learn has been our primary contact with the firm.

## 5) Alternatives: N/A.

6) Budget Notes: Intercity Transit's contract with Gordon Thomas Honeywell Governmental Affairs is \$72,000 a year. This amount is included in the 2014 budget.
7) Goal Reference: Goal \#4, "Provide responsive transportation options."
8) References: N/A.

# INTERCITY TRANSIT AUTHORITY <br> AGENDA ITEM NO. 7-C <br> MEETING DATE: August 6, 2014 

| FOR: | Intercity Transit Authority |
| :--- | :--- |
| FROM: | Dennis Bloom, Planning Manager, 705-5832 |
| SUBJECT: | Review Draft of Annual Update of the Transit Development Plan |

1) The Issue: Review update of the Transit Development Plan (TDP) for 2014-2019.
2) Recommended Action: For information and discussion purposes. Staff will provide a brief presentation on the highlights of the 2013 Annual Report and the 2014-2019 Transit Development Plan.
3) Policy Analysis: The State requires the local transit's governing body to conduct a public hearing each year on the annual Transit Development Plan. Authority policy also provides an opportunity for public comment prior to approval of this plan.
4) Background: The State of Washington, under RCW Section 35.58.2795, requires each public transit system provide an annual status report and update of its Transit Development Plan (TDP). This requires the transit system to conduct a public hearing on the plan.

The update must include three elements:
a) Description of the system from the previous year (a 2013 Summary);
b) Description of planned changes, if any, to services and facilities (2014-19); and
c) Operating and capital financing elements for the previous year (2013), budgeted for current year (2014), and planned for five years (2015-2019).

This year's update remains an administrative process to fulfill state requirements. The annual update of Intercity Transit's "strategic plan," which more fully explores policy, service, capital projects and budget and had been traditionally a part of the TDP process, continues later this year after submission of this document.

A public hearing on the TDP is anticipated for August 20, 2014, with a request for adoption by the Authority on September 3, 2014. Staff will also present a brief overview of the annual TDP update to the Citizen Advisory Committee on August 25.

## 5) Alternatives: N/A.

6) Budget Notes: This is currently covered under the 2014 Budget. The TDP simply reports on past and projected agency elements based on the current budget year. The development of next year's budget will be accomplished later in 2014, when discussions on the annual update of the agency's Strategic Plan takes place.
7) Goal Reference: Conducting a public hearing for the draft TDP reflects all current goals established for the agency.
8) References: Draft: 2013 Annual Report \& Transit Development Plan 2014-2019.

## 2014 Timeline for TDP Process:

August 6 ITA: Present Draft TDP
August 7 Public: Draft available to the public.
August 20 ITA: Conduct Public Hearing.
August 25 CAC: Present Draft TDP.
September 3 ITA: Request to Adopt TDP.

# DRAFT <br> Intercity Transit <br> 2013 <br> Annual Report <br> $\mathcal{E}$ <br> 2014-2019 <br> Transit Development Plan 

Prepared by the
Intercity Transit Executive Department - Planning Division
Draft released: August 6, 2014
Public Hearing held on: August 20, 2014
Final approval anticipated: September 3, 2014

Intercity Transit Authority:
Karen Messmer - Chair - Citizen Representative
Nathaniel Jones - Vice Chair - City of Olympia
Joe Baker - City of Yelm
Ed Bricker - Labor Representative
Jeff Gadman - City of Lacey
Don Melnick - Citizen Representative
Debbie Sullivan - City of Tumwater
Karen Valenzuela - Thurston County
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Intercity Transit complies with all federal requirements under Title VI, which prohibits discrimination on the basis of race, color or national origin.
If you have any questions concerning this policy or practice please, contact: Intercity Transit, 526 Pattison SE, PO Box 659 , Olympia, WA 98507 or by calling 360.786.8585 or email: Customerservice@intercitytransit.com.

This document can be made available in other accessible formats. Please contact Customer Services: 360-786-1881 or outside Thurston County: 1-800-287-6348
TTY: 360-943-5211, Fax: 360-943-8760 or Customerservice@intercitytransit.com.

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## Introduction to Intercity Transit's 2014-2019 Transit Development Plan

This year's Transit Development Plan (TDP) continues a practice adopted by Intercity Transit in 2005. Prior to 2005 the "TDP process" was an opportunity to engage our governing body - the Intercity Transit Authority - our employees, customers and the general public to help define the direction of the transit system for the next six years.

At the time the TDP was combined with the update of the agency's "Strategic Plan," which provided an in-depth process for considering and developing future service designs, capital facilities, equipment, agency policies and other key business strategies. It also served as the basis for developing the coming year's annual budget. The time frame for this process covered several months and was completed each year in June and submitted to the WSDOT as required by Washington State law, RCW 36.57A.

With changes in WSDOT reporting requirements for the TDP in 2004 the current Intercity Transit process, established in 2005, now provides the basic reporting components and sections required under Washington State law. Intercity Transit however, continues to involve the public, agency staff, our Citizen Advisory Committee (CAC) and Transit Authority in annually reviewing and updating our "Strategic Plan," which is a separate process and document. The 'Plan' utilizes components of the TDP, but provides the more in-depth analysis and discussions for developing next year's annual budget (2014) and provides guidance for the future direction of the agency.

This year's "Draft 2013 Annual Report and 2014-2019 Transit Development Plan" will be presented at the Intercity Transit Authority meeting on August 6, 2014. Distribution of the draft document will then be made available on Intercity Transit's web site, at local public libraries, Intercity Transit's Customer Service Center at the downtown Olympia Transit Center or by contacting Intercity Transit's administrative staff. Local media news will be notified about the document and a notice and invitation to the public to comment on the TDP either electronically, by mail, fax, telephone, or in person at the hearing will be provided through the distribution of an on-board Rider Alert newsletter (August, 7th) with details on our web site and other social media outlets. This year it is anticipated the public hearing will be held at the Transit Authority meeting, 526 Pattison St SE, Olympia, WA, on August 20, 2014, starting at 5:30 pm.

## Section 1: Organization

This document represents Intercity Transit's annual update of a 5-year Transit Development Plan (TDP), as required under Washington State RCW Section 35.58.2795 and the federal Moving Ahead for Progress in the 21st Century (MAP-21). This report provides summary information for 2012 as well as projected changes for 2013-2018.

Intercity Transit, the business name for the Thurston County Public Transportation Benefit Area (PTBA), was established in September 1980 as authorized by Washington State law, RCW 36.57A. A brief history of the agency follows.

## Agency History

September 1980: Voters from Olympia, Lacey, Tumwater, and the surrounding urban area, approved collection of a sales tax of up to 3/10ths of $1 \%$ for the PTBA. On January 1, 1981, the PTBA Authority formally assumed control of local transit services previously operated through an intergovernmental agreement between the cities of Lacey, Olympia, and Tumwater.

May 1992: Further expansion of the Intercity Transit service area occurred. Thurston County voters outside the urban area approved the $3 / 10$ ths of $1 \%$ sales tax to support the expansion of the PTBA to include all of Thurston County. This included the south county cities and towns and rural areas of unincorporated Thurston County.
1995-1999: Local sales tax revenue slowed dramatically and resulted in the gradual reduction of service as a way of balancing service costs with revenues. In March 1999, a proposed 2/10ths of $1 \%$ increase in the sales tax for preserving service and a modest expansion failed, forcing an $8 \%$ reduction in service. Then in November '99, statewide Initiative 695 passed, which cut Motor Vehicle Excise Tax (MVET) revenue for transit. The courts found it unconstitutional, but the State Legislature subsequently eliminated it for public transit use.
2000-2002: The loss of MVET funding resulted in a decrease of $40 \%$ in revenue and required a $42 \%$ service reduction in February 2000. In early 2002, a Public Transportation Improvement Conference was convened of the jurisdictions in Thurston County resulting in agreement that reduced the service boundary to the urbanized areas of Olympia, Lacey, Tumwater and Yelm. The new boundary, established September 2002, became effective January 2003. In September ' 02 , voters within the new boundary approved an increase of $3 / 10$ ths to $6 / 10$ ths of $1 \%$ in local sales tax. The new rate went into effect in 2003.

2003-2005: Incremental service increases in 3 phases began. This reversed a trend that saw over a 50\% reduction in fixed-route service since 1995. Both Phase 1 (February '03) and Phase 2
(September '04) included $15 \%$ increases in service hours. A new corporate logo, bus graphics, and uniforms were also introduced in'04. During 2005 the focus was on rebuilding the fleet, updating operational software and systems, improving facilities, accessibility and shelters at bus stops and completing market research and ridership studies.

2006-2007: Implemented a Phase 3 increase of over 15\% in service hours. A circulator route, "Dash," was begun between the Capitol Campus and downtown Olympia. Completed a fixed route Short and Long Range Service Plan; 26 expansion vanpools acquired; installation of a communications system with advanced digital radio, AVL tracking, stop announcements and auto-passenger counters were completed in '07. In '07 a new multi-year service plan and a foundation for technological investments got underway. A small increase in service hours was implemented and upgrading of the fleet included 23 new buses (5 expansion), three Dial-A-Lift vans and 44 vanpools ( 27 expansion). Total system boardings in ' 07 increased $12 \%$ above ' 06 . A
new education program, "Smart Moves," for middle and high school students began; completed state funded Trip Reduction program with state offices in Tumwater; engaged over 1,000 participants in the annual Bicycle Commuter Contest.
2008-2009: An 11\% increase in service hours focused on local service enhancements and 15 minute service on major corridors. Expansion of the Martin Way Park \& Ride Lot (Lacey) began. Installation of on-board security camera for the fleet was completed. System wide ridership hit new record of over 5.1 million boardings in ' 08 as fuel prices nationwide rose to $\$ 3.50 \mathrm{gal}$. Received two national awards in '09: APTA's "Outstanding Public Transportation System" for medium sized systems and FTA's "Success in Enhancing Transit Ridership." Martin Way P\&R expansion completed ( 138 to 319 stalls); completed major market research and ridership studies; completed master site plan for expansion of the operations base and updated plan for the Olympia Transit Center (OTC) expansion; received WSDOT grants to construct a 300 stall P\&R on the Thurston County Waste and Recovery Center; and a 'Safe Routes to Schools' program for bicycle youth program at several schools. System's base fare increased from $\$ .75$ to $\$ 1$.

2010: First of six hybrid (electric-diesel) buses were acquired as replacements. District voters approved an increase of $0.2 \%$ in local sales tax in August. New rate for transit became $.8 \% \mathrm{Jan}$ '11. Plans for the OTC continued including provision for accommodating Greyhound/interstate transit service. Pre-construction got under way for the Hawks Prairie Park \& Ride in NE Lacey. A pilot program for discounted bus passes began, aimed at assisting local non-profit and human service agencies dealing with cuts in funding while still trying to meet the needs of their clients. State Legislature approved changes in CTR law that significantly increased affected state agency worksites in Thurston County.

2011: Our 30 th Anniversary. Implemented a modest $3.1 \%$ increase in service focused on improvements for heavily used routes and weekend service. Implemented a website based trip planning feature (Google Maps) and participation in a regional mobile device application for 'next bus' information. Selected by Federal Transit Administration as one of ten transit systems in the nation to receive ISO 14001-certified Environmental and Sustainability Management System training, and implemented objectives for reaching those goals. Continued major capital facility projects for the OTC, Operations Base and the Hawks Prairie P\&R Lot. DAL client survey completed. Record ridership on fixed route service, 4.5 million, and 5.3 million for all services (Fixed Route, Dial-A-Lift, Vanpool, Community Vans and Village Vans).

2012: First transit system in the country to be awarded 'Gold Level' APTA Sustainability Commitment status. Continuation of innovative programs including Smart Moves youth outreach and BikePARTners that supports healthy commutes to schools. Bicycle Commuter Contest celebrates 25th Anniversary. Mike Harbour, GM for 17 years, moves on. Ann FreemanManzanares, Development Director, appointed Interim GM. Base adult fare increase of 25\% approved for fixed route service and a $10 \%$ increase for vanpool fares. Demonstration Discounted Pass Program, begun in 2010, approved for future years. New federal legislation under "MAP21" eliminates discretionary funding for buses and bus facilities.
2013: ITA selects Ann Freeman-Manzanares as new General Manager. Local base fare increase from $\$ 1$ to $\$ 1.25$ implemented. New 332 stall Hawks Prairie Park \& Ride Lot officially opens in NE Lacey and receives American Public Works Assoc. "Project of the Year" for Washington State. Agency earns ISO 14001 Certification for Sustainability and Environmental practices, one of only nine transit systems in the country that have earned it to date. Implements two WSDOT grant funded demonstration Express routes for service between Tumwater/Lakewood and limited Sound Transit peak service between Olympia/Seattle; includes partnering and opening a 30 stall park \& ride at a State Dept. of Health lot in Tumwater.

## Governing Board

The Intercity Transit Authority governs the organization. The board increased to nine members with a state mandated addition of a labor representative in 2010. The other members consist of five elected officials representing the jurisdictions of Thurston County, Lacey, Olympia, Tumwater, and Yelm, plus three citizen representatives appointed by the Transit Authority. Citizen representatives serve three-year terms and elected officials are appointed by their respective jurisdiction. Intercity Transit is the only system in Washington State with citizen members serving on its governing board.

## Table of Organization

At the end of March 2014, Intercity Transit's budget included 313.75 full-time equivalent staff positions (see table below for FTE's and Appendix A for organization chart).

| Department | $\begin{gathered} \hline \text { Jan } 1 \\ 2011 \end{gathered}$ | $\begin{aligned} & \hline \text { Jan 1 } \\ & 2012 \end{aligned}$ | $\begin{gathered} \hline \text { Jan } 1 \\ 2013 \end{gathered}$ | $\begin{gathered} \hline \text { March } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Executive | 4.5 | 4.5 | 4.5 | 3.0 |
| Human Resources - Assistants \& Analysts | 4.5 | 4.5 | 4.5 | 6.0 |
| Finance \& Administration | 9.75 | 10.75 | 11.0 | 11.0 |
| Accounting, Inventory, Clerical, | 5.75* | 5.75 | 6.0 | 6.0 |
| *Information Systems to Maintenance mid '08 back to Finance late-'10 | 4.0* | 5.0 | 5.0 | 5.0 |
| Operations: | 209.75 | 215.75 | 221.0 | 229.0 |
| Operators | 169.0 | 169.0 | 179.0 | 185.0 |
| Customer Service | 8.0 | 8.0 | 8.0 | 8.0 |
| Vanpool | 5.0 | 5.0 | 5.0 | 5.0 |
| Dial-A-Lift | 11.0 | 11.0 | 11.0 | 11.0 |
| Supervisors and Administrative | 15.0 | 15.0 | 15.0 | 18.0 |
| *Village Vans to Operations in '10 | 1.75 | 1.75 | 2.0 | 2.0 |
| Maintenance: (moved under Operations early 2014) | 45.0 | 47.0 | 48 | 47 |
| Coach/Auto Technicians | 20.0 | 21.0 | 22.0 | 22.0 |
| Facilities maintenance | 7.0 | 7.0 | 7.0 | 7.0 |
| Other Maintenance | 18.0 | 19.0 | 19.0 | 18.0 |
| Information Systems to Finance late '10 | 5.0 | --- | --- | --- |
| Development - (moved under Executive mid-2013) | 16.5 | 18.5 | 18.25 | 17.75 |
| Administration/Grants/Sustainability | 2.0 | 4.0 | 3.0 | 2.0 |
| Planning | 4.0 | 4.0 | 4.0 | 4.0 |
| Procurement/Inventory | 6.0 | 6.0 | 6.0 | 6.0 |
| Marketing \& Communications | 4.50 | 4.5 | 5.25 | 5.75 |
| Total Employees | 290.00 | 301.00 | 307.25 | 313.75 |

## Section 2: Physical Plant

Intercity Transit dispatches all services from its administrative/operations base facility at 526 Pattison Street SE, Olympia. See Appendices for the completed forms for the State's information about Intercity Transit's rolling stock, owned equipment, and facility inventories.

## Section 3: Service Characteristics - 2013

During 2013, Intercity Transit provided a variety of transportation services benefiting the citizens of Thurston County (See Appendix for service area district maps):

## Fixed Route Service Operation

During 2013, 24 fixed routes as well as ADA paratransit (Dial-A-Lift) service were provided. Days of service on weekdays, generally 5:40 a.m. - 11:55 p.m.; Saturdays, generally 8:15 a.m. 11:55 p.m.; and Sundays between 8:30 a.m. - 9:00 p.m. No service on three national holidays. Fares: Recovered $11.6 \%$ of operating costs for Local service and $19.5 \%$ for Express.
Total Boardings: 4,434,071, a decrease of $2.92 \%$ from 2012.

## Services for Persons with Disabilities Operation

"Dial-A-Lift" provides door-to-door service for people with qualified ADA disabilities, which prevents them from using regular bus services. Dial-A-Lift hours of operation reflect all Fixed Route service. No service on three national holidays.
Fares: Recovered about $2.9 \%$ of operating costs.
Total Boardings: 150,244, an increase of $4.4 \%$ above 2012.
2013 Fare Structure for Fixed Route and Dial-A-Lift Service
\(\left.$$
\begin{array}{|l|c|c|c|c|c|}\hline \text { Local Service } & \text { Fixed Route } & \begin{array}{c}\text { Per } \\
\text { Ride }\end{array} & \begin{array}{c}\text { Daily } \\
\text { Pass }\end{array} & \begin{array}{c}\text { Monthly } \\
\text { Pass }\end{array} & \begin{array}{c}\text { Olympia/Tacoma } \\
\text { Per Ride }\end{array}\end{array}
$$ \begin{array}{c}Monthly <br>

Pass\end{array}\right]\)| $\$ 1.25$ | $\$ 2.50$ | $\$ 36.00$ | $\$ 3.00$ |
| :--- | :---: | :---: | :---: |

* Reduced Fare Permit required. Eligibility based on age, disability or possession of a Medicare card.


## Vanpool Services Operation

By the end of 2013 there were 218 Intercity Transit commuter vanpools in operation throughout the Puget Sound region. This was an increase from 213 the year before. Over the year, the vanpools carried an average of 1,550 daily riders.
Intercity Transit staff markets the vanpool program to employers and individuals, facilitates group formation and provides defensive driver training. Vanpool groups lease the vehicles on a monthly mileage basis, operate independently and are generally in service weekdays, from 5 a.m. $-6: 30$ p.m.

Fares: Recovered $100 \%$ of the operating costs.
Total Boardings: 761,750, an increase of $2.8 \%$ above 2012.
Ridematching: Free service. Intercity Transit is a member of Washington State Ridematch network that provides a computerized database of individuals interested in carpooling and vanpooling. Established in 1997, it allows commuters the ability to make contacts throughout the state either through a toll free call, over the internet or with a local transit system.

## Village Vans Operation

Service began in 2002 for this grant-funded program. Intercity Transit operates with three vans to help meet work-related transportation challenges for families with low incomes. For the 234 individuals that participated in the program, there were a total of 6,349 boardings in 2013 (7.1\% above 2012). Of the client base, $67 \%$ of those were qualified under Temporary Assistance for

Needy Families and 33\% were low-income receiving some type of state or federal assistance. Vans are driven by eligible job seekers referred by a variety of agencies to participate in the Village Vans Customized Job Skills Training Program. Nineteen drivers found good jobs as did dozens of riders while using the service. This innovative program works with representatives from the Departments of Employment Security, Social and Health Services, South Puget Sound Community College, WorkSource Thurston County, Pacific Mountain Workforce Development Council and other local service agencies to support their client needs.

## Commute Trip Reduction Program

In 2005, the Thurston region implemented a program transition with a cooperative effort that includes the Thurston Regional Planning Council overseeing program administration and worksite support and Intercity Transit providing outreach and marketing efforts. The partnership continues for the 2013-15 biennium. It makes a commitment to the goals of the CTR law while providing on-going assistance to both local jurisdictions and affected worksites. With the goal of reducing the number of single occupant vehicle trips, vehicle miles traveled, congestion, greenhouse gases, and providing other options for commuters, the region is now required under Senate Bill 6088 that all state worksites and state colleges - no matter the size - in the urban portions of Lacey, Olympia and Tumwater to participate in CTR. Currently, the regional team supports 198 active worksites of which 192 are affected sites and 6 are voluntary.

## Land Use Review and Support Program

Intercity Transit is one of a number of local agencies to review land use permitting requests. Staff works with local government staff (Development and Public Works departments), Planning Commissions, as well as public and private developers to maximize the opportunities for public transportation through effective land use planning and urban design. During 2013 staff received 212 submissions, reviewed 26 and commented on 14 applications requesting transit amenities that typically are for a stop, shelter or improved ADA access to an existing stop.

## Agency Performance

Intercity Transit actively pursues efforts to improve the internal operations of the agency through improved communications, increased employee involvement and better understanding of the needs and desires of customers and employees. These efforts are aimed at making Intercity Transit a valued employer and enabling employees to effectively serve their customers.
Intercity Transit reviews financial and ridership performance on a monthly basis, and provides updates to the Citizen Advisory Committee and the Intercity Transit Authority as needed. Intercity Transit also distributes a twice-yearly Performance Report to the community highlighting system performance and surveyed customer satisfaction indicators. And a twice yearly "Interchange" newsletter that provides additional transit details and information to stakeholders and the public.

## Section 4: Service Connections

In 2013 Intercity Transit provided connections with five other public transit operators, two rural regional service providers, as well as Greyhound and Amtrak service:

Grays Harbor Transit
Service between Aberdeen, WA and the Westfield Mall transfer station, Greyhound bus terminal and Olympia Transit Center in Olympia.

## Mason County Transit

Service connections from Shelton to the Westfield Mall transfer station and Olympia Transit Center in Olympia.

Lewis County (TT)

Pierce Transit (PT)

Sound Transit (ST)

AMTRAK

## Greyhound

Rural Transportation
(South Thurston Co - Olympia)

Park \& Ride Lots (P\&R) Fixed routed service available at four lots:
Lacey: Martin Way P\&R (Local \& Express)
Hawks Prairie P\&R (Express)
Tumwater: DOH Lot (Local \& Express)
Thurston Co: Amtrak rail station (Local)

## Educational Facilities

Twin Transit service between Centralia/Tumwater and Olympia utilizing IT bus stops at state offices.
IT's Express service connects with PT's local service in Lakewood (Lakewood Station and S.R. 512 P\&R Lot) and Tacoma (connections at the Tacoma Dome Station, Tacoma Mall, and at numerous stops in downtown Tacoma.
IT's Express services connect with ST in Lakewood (Lakewood Station and S.R. 512 P\&R Lot), Tacoma Dome Station, and in Downtown Tacoma. From these locations riders can transfer to ST buses that travel to Seattle and Sea-Tac Airport.

Intercity Transit provides limited connections to Sounder, a regional commuter rail service, at the Tacoma Dome Station.
Intercity Transit Routes 64 and 94 provide half hour peak and hourly off-peak service 7 days a week to the Olympia-Lacey station location.
Four local Intercity Transit routes provide service within a block of the downtown Olympia Greyhound bus terminal.
South Thurston County system funded by a WSDOT grant provides regional connections with Intercity Transit routes in a number of locations within the service district.

Fixed route service is available to many public and private
schools throughout the service district. Of four school districts that exist within Intercity Transit's service district, 43 of the 50 public schools are served by transit routes. A number of these routes also have schedules that coincide with the school's opening and closing hours of operation.
Intercity Transit provides service to the Olympia campuses of South Puget Sound Community College and The Evergreen State College. The school's participate in local Commute Trip Reduction incentives and have a transit pass program for students, faculty and staff. Service is also available to Saint Martin's University (Lacey), but not onto the campus. The University has a student pass program for undergraduates.

## Section 5: Activities in 2013

Fixed route ridership was down slightly ( $2.9 \%$ ) from the year before with 4.34 million boardings and about a $-2 \%$ decline overall for all services at 5.35 million boardings. Significant agency activity during the year continued with on-going capital facility project reviews and work on environmental sustainable goals. The effort to limit the use of non-renewable resources, reducing waste and pollution, promoting public stewardship and protecting the natural environment as
much as possible has been incorporated into training of all Intercity Transit staff and earned the agency the prestigious international ISO 14001 Certification.
Capital facilities involved the continuing effort to accommodate needed growth with retrofitting of the Olympia Transit Center and opening the new 332 stall Hawks Prairie Park \& Ride Lot in NE Lacey. Highlights of other agency efforts during the year included:

New Fleet Vehicles: Forty four (44) replacement and eleven (11) expansion commuter vanpool vehicles were acquired.
Transit Service: Service hours increased slightly ( $0.8 \%$ ) with the addition of demonstration grant funding of Express service between Tumwater/Lakewood and contracted peak only Sound Transit trips between Olympia/Seattle.

New Shelters and Amenities: Retrofitted 4 additional shelters with interior solar lighting. Accessibility improvements and shelters were added to 31 stops. This included 4 that were completed through private developer improvements.
Service Planning: Implemented a $\$ .25$ fare increase, from $\$ 1$ to $\$ 1.25$, for the Local Adult base fare. A similar increase was also applied to Express service, which was implemented in February The increase did not go into effect until the February 2013 service change. The Reduced fare categories in Local and Express service remained unchanged.

Ridership: System-wide Total Boardings (Fixed Route, DAL and Vanpool) decreased 1.95\% from 2012, which is attributable to fixed routed service. The general decrease in ridership appears to reflect both a response to the increase in fares and a drop of student enrollment and ridership associated with two local colleges. Fixed Route boardings decreased $2.9 \%$ whereas Vanpooling was up 2.8\%, and Dial-A-Lift increased $4.4 \%$.
Village Van: This unique 'Welfare-to-Work' transportation program had 6,349 boardings (7.1\% increase) and provided transportation to 234 low-income job seekers or workers during 2013. This program operates in partnership with 16 local social and public service agencies, including the South Puget Sound Community College and WorkSource Thurston County. The program trains individuals to become skilled employees and provides rides to qualified individuals.

Vanpool Program: The 761,750 passenger trips recorded during 2013 was an increase of 2.8\% from the previous year's tally. The increase appears to reflect a small and continuing uptick in the regional economy. Vanpool groups again moved back up from the 213 vans on the road in 2012 to 220 in early 2014. Groups operate throughout a five countywide region. With certified and trained volunteer drivers in place, these vanpools carried an average of 1,700 daily riders removing over 1,300 vehicles from our congested roadways each weekday.
Innovative Programs: Intercity Transit continued the growth of its "Walk N Roll" youth education program throughout the year reaching an estimated 7,000 students in 15 schools through field trips, school assemblies, and special events, and participation in school-wide programs like, "Bike and Walk to School Days." Other sponsored school related programs included, "Build-a-Bike", and "Undriving." The intent of this award winning program is to build the next generation of safe and healthy bikers, walkers and transit riders. We continued to maintain and improve internet social media to broaden the agency's relevance and relationships with customers and community members. We also provided on-line trip planning for fixed route service and participate in regional smart phone application for 'next bus' arrival information. Our Travel Training program also works with individuals to help transition them from paratransit/ DAL service to fixed route or to help with people becoming comfortable with riding a bus.

## Section 6: State Proposed Action Strategies 2014-2019

The Washington State Department of Transportation (WSDOT) requires transit agencies report how they are accomplishing the state's public transportation objectives as identified in state's Transportation System Policy Goals (RCW 47.04.280). This supersedes WSDOT's "Investment Guidelines" previously requiring listing of accomplishments.

## 1. PRESERVATION

Preserve and extend prior investments in existing transportation facilities and the services they provide to people and commerce.

| 2013 | $2014-2019$ |
| :---: | :---: |
| Continued Effort | Continuing Effort |

2013

- Programmed funds continued for facility repairs at the central base as well as maintenance of all transit centers.
- Vehicle replacements included 7 coaches, 9 replacements and 1 expansion Dial-A-Lift vans and 1 replacement van for Village Vans.
- Vanpool program had 19 replacements and 11 expansion vans which increased the fleet to 235 vans.
- Continued efforts on master planning for expanding the current Intercity Transit base of operations.
- Continued master plan for expansion plans of the Olympia Transit Center for fixed route service and an interstate private carrier (Greyhound).
- Opened 332 stall Hawks Prairie Park \& Ride Lot (6.5 acres) in NE Lacey at the Thurston County Waste and Recovery Center.
- Implemented two WSDOT Regional Mobility Grants for service enhancements of Express service along the I-5 corridor between Thurston and Pierce Counties. Includes weekday service added between Tumwater Lakewood and extension of existing ST 592 (DuPont/Seattle) to Olympia.

2014-2019

- Depending on how much local economic recovery might occur it appears that basic service levels may remain the same over the next $3-5$ years.
- Update_fixed route Short (6 yr) and Long Range (20 yr) Service Plan.
- Intercity Transit will continue to provide performance measurement reports that provide summaries to the public, twice a year, providing attributes, costs and utilization of the existing system services.
- Continue to replace aging fleet vehicles but the expected loss of federal discretionary grants will have a major impact on agency finances.
- Continue work on capital facility projects but expansion/remodeling of Operations Base in Olympia is on hold due to change in federal assistance. Continue effort to expand the downtown Olympia Transit Center as a transportation hub, including accommodating Greyhound service.


## 2. SAFETY

Target construction projects, enforcement, and education to save lives, reduce injuries, and protect property.

| 2013 | $2014-2019$ |
| :---: | :---: |
| Made Progress | Continuing Effort |

2013

- Safety is the system's \#1 priority. A Safety Committee meets monthly and, if necessary, confers on major events. Reviews monthly safety report, maintains ongoing safety records, and makes recommendations to General Manager on issues involving employee and customer safety.
- Regular and on-going training of Operations and Maintenance staff as well as other agency support staff, remains a vital component of the organization.
- Participates in local and regional efforts to increase and improve security components within the service district and improve coordination between agencies, especially with local emergency services.
- On-bus security camera upgrades to capture image and audio continue. Cameras dramatically improved the ability to document safety concerns and to provide additional evidence in the case of on-bus incidents and vehicle accidents. Cameras also added to park \& ride lots.
- Continued participation in the regional coordination of the Puget Sound Transportation Recovery Plan for major disruptions to vital transportation facilities and links at both the local and regional level.
2014-2019
- Agency will continue to develop programs for agency staff. In-house safety programs and committees meet on a regular basis to review existing conditions with an eye toward making improvements.
- Continue to work with and make improvements as needed with other public agencies regarding safety on both the local and regional level.
- Provide training to ensure understanding and integration of National Incident Management System, the Emergency Preparedness and Security Plan and the continuity of an Operations Plan. Continue to acquire and implement modifications to facilities and vehicles to increase safety and security for customers and employees.


## 3. STEWARDSHIP

Continuously improve the quality, effectiveness, and efficiency of the transportation system.

| 2013 | $2014-2019$ |
| :---: | :---: |
| Continued Effort | Continuing Effort |

2013

- Intercity Transit continues to be involved with working with local jurisdictions and employers to promote the use of alternative transportation modes as well as Transportation Demand Management and Commute Trip Reduction efforts.
- Active in local and regional partnerships that regularly review, plan, coordinate and implement improvements to the local transportation network of roads, technology and services.
- Transit staff regularly attend community business association meetings to
update and provide leadership in efforts to support and improve local and regional transportation network.
- Actively participate in a coordination network of human service organizations to improve mobility for those challenged by income, age and/or disabilities.
- Actively participating in on-going efforts for developing a regional Sustainability Plan (MPO/TRPC lead) that includes housing and transportation choices.
- Staff will continue to work with and participate in community based efforts to improve transportation efficiency in both the technical and service fields.
- Staff will actively participate in continuing partnerships that address transportation issues locally and regionally, including but not limited to updates of local Comprehensive Plans, Joint Base Lewis McChord/I-5 impacts, Community Challenge Projects (Lacey, Tumwater, Olympia) and Regional Transportation Plan updates.


## 4. MOBILITY

Facilitate movement of people and goods to contribute to a strong economy and a better quality of life for citizens.

| 2013 | $2014-\mathbf{2 0 1 9}$ |
| :---: | :---: |
| Made Progress | Continuing Effort |

2013

- Intercity Transit staff continues to participate in local and state planning efforts to develop and improve alternatives to single occupant vehicles. Staff also takes an active role with regional long range transportation planning activities dealing with congestion and environmental impacts.
- Intercity Transit and Thurston Regional Planning Council cooperatively participate in local CTR efforts including promotional marketing efforts with employers around Thurston County. We continued to provide significant education and outreach program efforts to public schools (over 7,000 students). And staff coordinates annual county-wide bicycle commuting contest.
- Staff regularly participates in local jurisdictional land use reviews, development of community design components (land and roads) and comments on transportation/transit integration and ADA accessibility.
- Provided service integration with four other public transit providers, one rural regional service provider, as well as interstate bus and passenger rail service.
- Continued to provide regional integration of transportation services for fixed route and Dial-A-Lift (paratransit) services to providing a commuter Vanpool program and Village Van program for qualified low-income recipients.
- Continued fare integration partnerships with public agency employers and colleges that support employees and students use of transit. This included on-going work with WSDOT on state employee's transit 'STAR Pass' program. The pass is available to all State employees working in Thurston County. Locally, student pass programs with the South Puget Sound Community College, Evergreen State College and St Martin's University
continued. Pass agreements with Thurston County, the Thurston Regional Planning Council and City of Olympia continued.
- Intercity Transit staff regularly participates in local and regional meetings and with local, regional, state and tribal staff. Over the past year, staff continued participation in a regional effort, now funded with federal CMAQ funds, to make improvements in local traffic control technologies that will incorporate a 'transit signal priority' system.
- Opened a new 332 stall park \& ride lot, funded with a WSDOT Regional Mobility Grant that utilized land-fill acreage at Thurston County's Waste and Recovery Center.
- Worked with Twin Transit (Chehalis/Lewis Co.) to help them begin crosscounty weekday express service to state office campuses in Tumwater/ Olympia with connections to Intercity Transit service.
- Implemented two WSDOT Regional Mobility Grants for service enhancements of Express service along the I-5 corridor between Thurston and Pierce Counties.
- Intercity Transit staff will continue to work proactively on a range of transportation planning activities on the local and state level.
- Additional community based and target marketing efforts will continue.
- The agency will continue to work with the other regional transportation providers to improve service connections between providers.
- Staff will continue to work with local jurisdictions in partnership to improve public transportation accessibility between residential and commercial areas as well as on-going partnerships for road and safety improvements.
- Staff will also continue to work with local jurisdictions, state, and tribal organizations in partnership to improve public transportation in the region for services along state roads and the federal interstate.
- Intercity Transit will continue to integrate improvements in information technology and transportation services. This includes web-based information, fare payment systems, mobile phone applications, on-street displays and other information materials that encourage and promote transportation alternatives.


## 5. ENVIRONMENTAL QUALITY AND HEALTH

Bring benefits to the environment and our citizens' health by improving the existing transportation infrastructure.

| 2013 | $2014-2019$ |
| :---: | :---: |
| Made Progress | Continuing Effort |

2013

- Intercity Transit continues to utilize biodiesel fuel to of a 5-20\% blend throughout the fleet. All buses run on ultra-low sulfur diesel. The agency meets all on-site water quality standards including recycling antifreeze, engine oil, office paper, cardboard and printer inks.
- In-house Sustainability Committee continued to review and analyze existing conditions, made recommendations for improving the agency's sustainability efforts, and developed and provided in-house training of agency staff.
- Intercity Transit, the first transit system in the country awarded 'Gold Level' APTA Sustainability Commitment status for Environmental \& Sustainability

Policies, gained ISO 14001-2004 certification of meeting those standards. Staff also developed and coordinated in-house efforts for training, monitoring and improving agency-wide sustainability efforts.

- On-going effort to coordinate and implement sustainability practices into a variety of transportation related programs and projects around our service district and region.
- Intercity Transit will continue to utilize biodiesel and ultra-low sulfur diesel. Higher blends of biodiesel maybe possible depending on cost.
- Agency core staff will continue work on Environmental and Sustainability Management Systems as a certified agency. Implement an audit and reporting process that continues to "analyze, control and reduce the environmental impact of the agencies activities, products and services and to operate with greater efficiency and control."
- Fixed route bus replacements will continue to be hybrid vehicles but newer cleaner diesel engine technology may become an option.
- Continue growth of the "Smart Moves" youth education program involving students, parents, teachers and community members to help students confidently and safely bicycle, walk, and ride transit. Support healthy choices year-round of biking, walking and transit use, including hosting the annual Thurston County Bicycle Commuter Contest and increasing our outreach efforts at employment sites effected by state and local Commute Trip Reduction requirements.


## Section 7: Summary of Proposed Changes 2014-2019

In addition to the efforts Intercity Transit will engage in to meet Washington State's Transportation System Policy Goals, the following table provides a summary of proposed changes for service, facilities and equipment over the next six years:

| 2014 | Preservation/Maintain | Expansion |
| :---: | :---: | :---: |
| Services | No Change | Fixed Route: 9,657 hours (Express) WSDOT grant funded |
| Facilities | Bus stop improvements Facility improvements | Tumwater P\&R (WSDOH lot) Preliminary OTC/Greyhound |
| Equipment | Buses: 7 <br> Vanpools: 38 <br> Village Vans: 2 | Buses: 3 <br> Vanpools: 11 |
| $\underline{2015}$ | Preservation/Maintain | Expansion |
| Services | No Change | No Change |
| Facilities | Bus Stop improvements | No Change |
| Equipment | DAL: 5 <br> Vanpools: 38 | DAL: 2 <br> Vanpools: 11 |


| 2016 | Preservation/Maintain | Expansion |
| :---: | :---: | :---: |
| Services | No Change | No Change |
| Facilities | Bus Stop Improvements | No Change |
| Equipment | DAL: 2 <br> Vanpools: 38 | Vanpools: 11 |
| $\underline{2017}$ | Preservation/Maintain | Expansion |
| Services | No Change | No Change |
| Facilities | Bus Stop Improvements | Tumwater P\&R |
| Equipment | Vanpools: 38 | DAL: 1 <br> Vanpools: 11 |
| 2018 | Preservation/Maintain | Expansion |
| Services | No Change | No Change |
| Facilities | Bus Stop Improvements | No Change |
| Equipment | Buses: 4 <br> DAL: 18 <br> Vanpools: 37 | Vanpools: 11 |
| $\underline{2019}$ | Preservation/Maintain | Expansion |
| Services | No Change | No Change |
| Facilities | Bus Stop Improvements Facility Improvements | No Change |
| Equipment | Buses: 4 <br> Vanpools: 30 <br> Village Vans: 1 | DAL: 2 <br> Vanpools: 11 |


Vehicle Expenses

| Coaches | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 4}$ | $\mathbf{2 0 1 5}$ | $\mathbf{2 0 1 6}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Coach Unit Cost | $\$ 700,000$ | $\$ 723,200$ | $\$ 744,896$ | $\$ 767,243$ | $\$ 790,260$ | $\$ 813,968$ | $\$ 838,387$ |
| Vehicle Cost Inflation Rate | $3.0 \%$ | $3.0 \%$ | $3.0 \%$ | $3.0 \%$ | $3.0 \%$ | $3.0 \%$ | $3.0 \%$ |
| Total Units Purchased | 0 | 10 | 0 | 0 | 0 | 4 |  |
| Total Expense |  | $\mathbf{0}$ | $\mathbf{\$ 7 , 2 3 2 , 0 0 0}$ | $\mathbf{0}$ | $\mathbf{0}$ | $\mathbf{0}$ | $\mathbf{\$ 3 , 2 5 5 , 8 7 2}$ |


| Major Vehicle Components | 2013 | 2014 | 2015 | 2016 | 2018 | 2018 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |


| Battery Unit Cost | $\$ 200,000$ | $\$ 200,000$ |
| :--- | :--- | :--- |

Total Units Purchased



| Vanpools | 2013 |  |  | 2014 |  | 2015 | 2016 |  | 2017 |  | 2018 |  | 2019 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vanpool Van Unit Cost | \$ | 26,910 | \$ | 27,674 | \$ | 28,643 | \$ | 29,645 | \$ | 30,683 | \$ | 31,757 | \$ | 32,868 |
| Total Units Purchased |  | 55 |  | 49 |  | 49 |  | 49 |  | 49 |  | 48 |  | 41 |
| Total Expense |  | \$1,480,050 |  | \$1,356,026 |  | \$1,403,487 |  | \$1,452,609 |  | \$1,503,450 |  | \$1,524,314 |  | \$1,347,589 |

[^0]| Total Expenses |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Expenses | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 4}$ | $\mathbf{2 0 1 5}$ | $\mathbf{2 0 1 6}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ |
|  |  |  |  |  |  |  |
| Coaches | 0 | $\$ 7,232,400$ | 0 | 0 | 0 | 0 |
| Major Vehicle Components | 0 | 0 | 0 | $\$ 3,255,872$ | $\$ 3,353,548$ |  |
| Dial-A-Lift Vans | 0 | $\$ 1,019,045$ | $\$ 301,346$ | $\$ 1,200,000$ | $\$ 155,947$ | $\$ 2,905,287$ |
| Vanpools | $\$ 1,400,000$ |  |  |  |  |  |
| Village Vans | $\$ 1,480,050$ | $\$ 1,356,018$ | $\$ 1,403,487$ | $\$ 1,452,609$ | $\$ 1,503,450$ | $\$ 1,524,314$ |
| Otal Expenses for Vehicles | 0 | $\$ 1,347,589$ |  |  |  |  |

Capital Plan: 2013-2019
Staff Vehicles



$$
\begin{array}{lrrrrrrr}
\text { Vm Service Trucks } & \mathbf{2 0 1 3} & \mathbf{2 0 1 4} & \mathbf{2 0 1 5} & \mathbf{2 0 1 6} & \mathbf{2 0 1 7} & \mathbf{2 0 1 8} & \mathbf{2 0 1 9} \\
\hline \text { VM Service Truck Unit Cost } & \$ 56,800 & \$ 58,800 & \$ 60,900 & \$ 63,000 & \$ 65,200 & \$ 67,500 & \$ 69,900 \\
\text { Vehicle Cost Inflation Rate } & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% \\
\text { Total Units Purchased } & 0 & 0 & 0 & 0 & 1 & 1 & 0 \\
\hline \text { Total Expense } & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{\$ 6 5 , 2 0 0} & \mathbf{\$ 6 7 , 5 0 0} & \mathbf{0} \\
\hline
\end{array}
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\begin{array}{llllllll}
\text { Ops Service Trucks } & 2013 & 2014 & 2015 & 2016 & 2017 & 2018 & 2019 \\
\hline
\end{array}
$$

$$
\begin{array}{llllllll}
\text { Op Service Van Unit Cost } & \$ 35,000 & \$ 36,200 & \$ 37,500 & \$ 38,800 & \$ 40,200 & \$ 41,600 & \$ 43,100
\end{array}
$$

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\begin{array}{lrrrrrrr}
\text { Vehicle Cost Inflation Rate } & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% \\
\text { Total Units Purchased } & 1 & 0 & 0 & 0 & 2 & 1 & 0 \\
\hline \text { Total Expense } & \mathbf{\$ 3 5 , 0 0 0} & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{\$ 8 0 , 4 0 0} & \mathbf{\$ 4 1 , 6 0 0} & \mathbf{0} \\
\hline
\end{array}
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$$
\begin{array}{lrrrrrrr}
\text { General Staff Vans } & \mathbf{2 0 1 3} & \mathbf{2 0 1 4} & \mathbf{2 0 1 5} & \mathbf{2 0 1 6} & \mathbf{2 0 1 7} & \mathbf{2 0 1 8} & \mathbf{2 0 1 9} \\
\hline \text { General Staff Van Unit Cost } & \$ 28,600 & \$ 29,600 & \$ 30,600 & \$ 31,700 & \$ 32,800 & \$ 33,900 & \$ 35,100 \\
\text { Vehicle Cost Inflation Rate } & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% \\
\text { Total Units Purchased } & 0 & 0 & 0 & 0 & 0 & 0 & 0 \\
\hline \text { Total Expense } & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{0} \\
\hline
\end{array}
$$

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\begin{array}{lrrrrrrr}
\text { General Staff Car } & \mathbf{2 0 1 3} & \mathbf{2 0 1 4} & \mathbf{2 0 1 5} & \mathbf{2 0 1 6} & \mathbf{2 0 1 7} & \mathbf{2 0 1 8} & \mathbf{2 0 1 9} \\
\hline \text { General Staff Car Unit Cost } & \$ 30,000 & \$ 31,100 & \$ 32,200 & \$ 33,300 & \$ 34,500 & \$ 35,700 & \$ 36,900 \\
\text { Vehicle Cost Inflation Rate } & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% \\
\text { Total Units Purchased } & 0 & 0 & 0 & 0 & 0 & 0 & 0 \\
\hline \text { Total Expense } & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{0} \\
\hline \text { General Staff Car - Electric } & \mathbf{2 0 1 3} & \mathbf{2 0 1 4} & \mathbf{2 0 1 5} & \mathbf{2 0 1 6} & \mathbf{2 0 1 7} & \mathbf{2 0 1 8} & \mathbf{2 0 1 9} \\
\hline \text { General Staff Car Unit Cost } & \$ 41,400 & \$ 42,800 & \$ 44,300 & \$ 45,800 & \$ 47,400 & \$ 49,100 & \$ 50,800 \\
\text { Vehicle Cost Inflation Rate } & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% \\
\text { Total Units Purchased } & 0 & 1 & 0 & 0 & 0 & 0 & \mathbf{0} \\
\hline \text { Total Expense } & \mathbf{0} & \$ 42,800 & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{0} \\
\hline & & & & & & \mathbf{0} \\
\text { General Staff Station Wagon } & \mathbf{2 0 1 3} & \mathbf{2 0 1 4} & \mathbf{2 0 1 5} & \mathbf{2 0 1 6} & \mathbf{2 0 1 7} & \mathbf{2 0 1 8} & \mathbf{2 0 1 9} \\
\hline \text { General Staff Station Wagon Unit Cost } & \$ 24,500 & \$ 25,400 & \$ 26,300 & \$ 27,200 & \$ 28,200 & \$ 29,200 & \$ 30,200 \\
\text { Vehicle Cost Inflation Rate } & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% \\
\text { Total Units Purchased } & 0 & 1 & 0 & 0 & 0 & 0 & 0 \\
\hline \text { Total Expense } & \mathbf{0} & \$ \mathbf{N 5 , 4 0 0} & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{0} \\
\hline
\end{array}
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\begin{array}{lrrrrrrr}
\text { Facility Trailers } & \mathbf{2 0 1 3} & \mathbf{2 0 1 4} & \mathbf{2 0 1 5} & \mathbf{2 0 1 6} & \mathbf{2 0 1 7} & \mathbf{2 0 1 8} & \mathbf{2 0 1 9} \\
\hline \text { Facility Trailer Unit Cost } & 14,700 & 10,000 & 10,400 & 10,800 & 11,200 & 11,600 & 12,000 \\
\text { Vehicle Cost Inflation Rate } & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% & 3.5 \% \\
\text { Total Units Purchased } & 0 & 0 & 1 & 0 & 0 & 0 & 0 \\
\hline \text { Total Expense } & \mathbf{0} & \mathbf{0} & \mathbf{\$ 1 0 , 4 0 0} & \mathbf{0} & \mathbf{0} & \mathbf{0} & \mathbf{0} \\
\hline
\end{array}
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\begin{array}{lrrrrrrr} 
& & & & & & \\
\text { Expenses } & \mathbf{2 0 1 3} & \mathbf{2 0 1 4} & \mathbf{2 0 1 5} & \mathbf{2 0 1 6} & \mathbf{2 0 1 7} & \mathbf{2 0 1 8} & \mathbf{2 0 1 9} \\
\cline { 2 - 8 } & & & & & & & \$ 65,200 \\
\text { VM Service Trucks } & 0 & 0 & 0 & 0 & \$ 67,500 & 0 \\
\text { Ops Service Vans } & \$ 35,000 & 0 & 0 & 0 & \$ 80,400 & \$ 41,600 & 0 \\
\text { General Staff Vans } & 0 & 0 & 0 & 0 & 0 & 0 & 0 \\
\text { General Staff Car } & 0 & 0 & 0 & 0 & 0 & 0 & 0 \\
\text { General Staff Car - Electric } & 0 & \$ 42,800 & 0 & 0 & 0 & 0 & 0 \\
\text { General Staff Station Wagon } & 0 & \$ 25,400 & 0 & 0 & 0 & 0 & 0 \\
\text { Facility Truck } & 0 & 0 & \$ 71,415 & \$ 73,910 & 0 & \$ 237,494 & \$ 81,930 \\
\text { Facility maintenance Trailers } & 0 & 0 & \$ 10,400 & 0 & 0 & 0 & 0 \\
\hline \text { Total Expenses for Staff Vehicles } & \$ 35, \mathbf{0 0 0} & \$ 68, \mathbf{2 0 0} & \$ 81,815 & \$ 73,910 & \mathbf{\$ 1 4 5 , 6 0 0} & \$ 346,594 & \$ 81,9 \mathbf{3 0} \\
\hline
\end{array}
$$

OTHER CAPITAL AND FACILITIES-Amended

| MIS \& Communication Equipment | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Computer Room remodel | 400,000 |  |  |  |  |  |
| Data Deduplication System (Single Sys/5 Yr) |  |  | 60,000 |  |  |  |
| Laptops - Tough Book Type (7/4YR) |  |  | 10,000 |  |  |  |
| Personal Computers | 30,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 |
| Phone System Replacement | 50,000 | 150,000 |  |  |  |  |
| Plotter (1/5 Yr) |  |  | 15,000 |  |  |  |
| Projector Equipment OTC conference room |  | 20,000 |  |  |  |  |
| Projectors-Normal replacements |  |  | 5,500 |  |  |  |
| Radio Equipment (IP Based Centracoms) |  | 50,000 | 50,000 |  |  |  |
| Security Cameras (Lenel) for Exisiting OTC \& Pattison Buildings | 130,000 |  |  |  |  |  |
| Servers - High Performance (8 @ 5 yr) |  |  | 70,000 |  |  |  |
| Servers - Standard (10@ 5 yr cycle) | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Storage Area Network (SAN) (1/5YR) |  |  |  | 150,000 |  |  |
| Tremble Unit |  |  |  |  |  |  |




| Intelligent Transportation Systems Projects | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Expansion |  |  |  |  |  |  |
| Signal Priority Project |  |  |  | 150,000 |  |  |
| Replacement |  |  |  |  |  |  |
| Advanced Communications Systems |  |  |  |  |  |  |
| Fare boxes/Smartcards |  | 1,050,000 |  |  |  |  |
| Total | \$0 | \$1,050,000 | \$0.00 | \$150,000.00 | \$0.00 | \$0.00 |




## Section 9: Operating Revenues 2013-2019

| WSDOT Report - 2013 | General Fund | Working Capital | Total |
| :---: | :---: | :---: | :---: |
| Beginning Balance January 1, 2013 | \$14,958,412 | \$8,438,205 | \$23,396,617 |
| Revenues |  |  |  |
| Sales Tax | 29,250,739 |  | 29,250,739 |
| Motor Vehicle Excise Tax |  |  | - |
| Farebox | 4,918,827 |  | 4,918,827 |
| Sales Tax Equalization |  |  |  |
| Federal Operating Grants | 135,509 |  | 135,509 |
| State Operating Grants | 1,021,137 |  | 1,021,137 |
| Other | 343,688 |  | 343,688 |
| Contribution To Accounts | 340,365 | $(340,365)$ | - |
| Total Available | \$50,968,677 | \$8,097,840 | \$59,066,517 |
| Operating Expenses |  |  |  |
| Vanpool/Rideshare P\&M | 1,881,953 |  | 1,881,953 |
| Vanpool/Rideshare System Expansion | 88,091 |  | 88,091 |
| Fixed Route P\&M | 21,050,719 |  | 21,050,719 |
| Fixed Route System Expansion |  |  | - |
| Commuter Bus P\&M | 2,082,741 |  |  |
| Commuter Bus System Expansion |  |  |  |
| Paratransit ADA P\&M | 7,234,090 |  | 7,234,090 |
| Paratransit ADA System Expansion | - |  | - |
| Rideshare/CTR P\&M | - |  | - |
| Amtrak Station P\&M | 53,766 |  | 53,766 |
| Annual Depreciation | 5,177,241 |  | 5,177,241 |
| Contribution To Accounts |  |  | - |
| Total Expenses | \$37,568,601 | - | \$37,568,601 |
| Add Back Depreciation | 5,177,241 |  | 5,177,241 |
| Net Cash Available | \$18,577,317 |  | \$18,577,317 |
| Capital |  |  |  |
| Capital Revenue |  |  |  |
| Federal Capital Grant - Sec 5307 |  |  |  |
| Federal Capital Grant - Sec 5309 | 149,702 |  | 149,702 |
| State Capital Grants | 883,842 |  | 883,842 |
| Total Capital Revenue | \$1,033,544 | - | \$1,033,544 |
| Capital Expenses |  |  |  |
| System P\&M |  |  |  |
| Equipment \& Furnishings | 226,746 |  | 226,746 |
| Replace Coaches - |  |  | - |
| Replace Shuttle Vans/Small Coaches |  |  | - |
| Replace DAL Vans - | 1,282,217 |  | 1,282,217 |
| Replace Vanpool Vans - | 1,099,236 |  | 1,099,236 |
| Replace Staff Vehicles | 37,185 |  | 37,185 |
| System Expansion |  |  | - |
| Coach - |  |  | - |
| Shuttle Van - Small Coach |  |  | - |
| DAL Van | 137,159 |  | 137,159 |
| Vanpool Van | 268,702 |  | 268,702 |
| Facilities | 201,057 |  | 201,057 |
| Total Capital Expenses | \$3,252,302 |  | \$3,252,302 |
| Ending Balance December 31, 2013 | \$16,358,559 | \$8,097,840 | \$24,456,399 |


| WSDOT Report - 2014 | General Fund | Working Capital | Total |
| :---: | :---: | :---: | :---: |
| Beginning Balance January 1, 2014 | \$16,358,559 | \$8,097,840 | \$24,456,399 |
| Revenues |  |  |  |
| Sales Tax | 30,406,199 |  | 30,406,199 |
| Motor Vehicle Excise Tax |  |  | - |
| Farebox | 5,149,468 |  | 5,149,468 |
| Sales Tax Equalization |  |  |  |
| Federal Operating Grants | 5,317,955 |  | 5,317,955 |
| State Operating Grants | 530,922 |  | 530,922 |
| Other | 586,237 |  | 586,237 |
| Contribution To Accounts | $(731,267)$ | 731,267 | - |
| Total Available | \$57,618,073 | \$8,829,107 | \$66,447,180 |
| Operating Expenses |  |  |  |
| Vanpool/Rideshare P\&M | 2,147,947 |  | 2,147,947 |
| Vanpool/Rideshare System Expansion | 96,046 |  | 96,046 |
| Fixed Route P\&M | 22,855,636 |  | 22,855,636 |
| Fixed Route System Expansion |  |  | - |
| Commuter Bus P\&M | 2,270,821 |  |  |
| Commuter Bus System Expansion |  |  |  |
| Paratransit ADA P\&M | 7,887,357 |  | 7,887,357 |
| Paratransit ADA System Expansion | - |  | - |
| Rideshare/CTR P\&M | - |  | - |
| Amtrak Station P\&M | 58,621 |  | 58,621 |
| Annual Depreciation | 5,332,558 |  | 5,332,558 |
| Contribution To Accounts |  |  | - |
| Total Expenses | \$40,648,986 | - | \$40,648,986 |
| Add Back Depreciation | 5,332,558 |  | 5,332,558 |
| Net Cash Available | \$22,301,645 |  | \$22,301,645 |
| Capital |  |  |  |
| Capital Revenue |  |  |  |
| Federal Capital Grant - Sec 5307 |  |  |  |
| Federal Capital Grant - Sec 5309 | 11,069,996 |  | 11,069,996 |
| State Capital Grants | 1,319,989 |  | 1,319,989 |
| Total Capital Revenue | \$12,389,985 | - | \$12,389,985 |
| Capital Expenses |  |  |  |
| System P\&M |  |  |  |
| Equipment \& Furnishings | 800,152 |  | 800,152 |
| Replace Coaches - | 7,232,400 |  | 7,232,400 |
| Replace Shuttle Vans/Small Coaches |  |  | - |
| Replace DAL Vans - | 55,285 |  | 55,285 |
| Replace Vanpool Vans - | 1,051,606 |  | 1,051,606 |
| Replace Staff Vehicles | 68,200 |  | 68,200 |
| Facilities | 4,880,100 |  |  |
| System Expansion |  |  | - |
| Coach - |  |  | - |
| Shuttle Van - Small Coach |  |  | - |
| DAL Van |  |  | - |
| Vanpool Van | 304,412 |  | 304,412 |
| Facilities | 8,192,282 |  | 8,192,282 |
| Total Capital Expenses | \$22,584,437 |  | \$22,584,437 |
| Ending Balance December 31, 2014 | \$12,107,193 | \$8,829,107 | \$20,936,300 |


| WSDOT Report - 2015 | General Fund | Working Capital | Total |
| :---: | :---: | :---: | :---: |
| Beginning Balance January 1, 2015 | \$12,107,193 | \$8,829,107 | \$20,936,300 |
| Revenues |  |  |  |
| Sales Tax | 31,318,385 |  | 31,318,385 |
| Motor Vehicle Excise Tax |  |  | - |
| Farebox | 5,344,271 |  | 5,344,271 |
| Sales Tax Equalization |  |  |  |
| Federal Operating Grants | 5,098,288 |  | 5,098,288 |
| State Operating Grants | 530,922 |  | 530,922 |
| Other | 858,245 |  | 858,245 |
| Contribution To Accounts | $(440,188)$ | 440,188 | - |
| Total Available | \$54,817,116 | \$9,269,295 | \$64,086,411 |
| Operating Expenses |  |  |  |
| Vanpool/Rideshare P\&M | 2,355,871 |  | 2,355,871 |
| Vanpool/Rideshare System Expansion | 100,835 |  | 100,835 |
| Fixed Route P\&M | 23,894,301 |  | 23,894,301 |
| Fixed Route System Expansion |  |  | - |
| Commuter Bus P\&M | 2,384,036 |  |  |
| Commuter Bus System Expansion |  |  |  |
| Paratransit ADA P\&M | 8,280,592 |  | 8,280,592 |
| Paratransit ADA System Expansion | - |  | - |
| Rideshare/CTR P\&M | - |  | - |
| Amtrak Station P\&M | 61,544 |  | 61,544 |
| Annual Depreciation | 5,492,535 |  | 5,492,535 |
| Contribution To Accounts |  |  | - |
| Total Expenses | \$42,569,714 | - | \$42,569,714 |
| Add Back Depreciation | 5,492,535 |  | 5,492,535 |
| Net Cash Available | \$17,739,937 |  | \$17,739,937 |
| Capital |  |  |  |
| Capital Revenue |  |  |  |
| Federal Capital Grant - Sec 5307 |  |  |  |
| Federal Capital Grant - Sec 5309 | 758,893 |  | 758,893 |
| State Capital Grants | 349,315 |  | 349,315 |
| Total Capital Revenue | \$1,108,208 | - | \$1,108,208 |
| Capital Expenses |  |  |  |
| System P\&M |  |  |  |
| Equipment \& Furnishings | 1,705,000 |  | 1,705,000 |
| Replace Coaches - |  |  | - |
| Replace Shuttle Vans/Small Coaches |  |  | - |
| Replace DAL Vans - | 1,019,045 |  | 1,019,045 |
| Replace Vanpool Vans - | 1,088,419 |  | 1,088,419 |
| Replace Staff Vehicles | 81,815 |  | 81,815 |
| Facilities | 3,484,000 |  |  |
| System Expansion |  |  | - |
| Coach - |  |  | - |
| Shuttle Van - Small Coach |  |  | - |
| DAL Van |  |  | - |
| Vanpool Van | 315,068 |  | 315,068 |
| Facilities |  |  | - |
| Total Capital Expenses | \$7,693,347 |  | \$7,693,347 |
| Ending Balance December 31, 2015 | \$11,154,798 | \$9,269,295 | \$20,424,093 |


| WSDOT Report - 2016 | General Fund | Working Capital | Total |
| :---: | :---: | :---: | :---: |
| Beginning Balance January 1, 2016 | \$11,154,798 | \$9,269,295 | \$20,424,093 |
| Revenues |  |  |  |
| Sales Tax | 32,257,937 |  | 32,257,937 |
| Motor Vehicle Excise Tax |  |  | - |
| Farebox | 5,543,094 |  | 5,543,094 |
| Sales Tax Equalization |  |  |  |
| Federal Operating Grants | 4,204,076 |  | 4,204,076 |
| State Operating Grants | 385,922 |  | 385,922 |
| Other | 862,382 |  | 862,382 |
| Contribution To Accounts | $(433,307)$ | 433,307 | - |
| Total Available | \$53,974,902 | \$9,702,602 | \$63,677,504 |
| Operating Expenses |  |  |  |
| Vanpool/Rideshare P\&M | 2,571,548 |  | 2,571,548 |
| Vanpool/Rideshare System Expansion | 105,549 |  | 105,549 |
| Fixed Route P\&M | 24,905,729 |  | 24,905,729 |
| Fixed Route System Expansion |  |  | - |
| Commuter Bus P\&M | 2,495,481 |  |  |
| Commuter Bus System Expansion |  |  |  |
| Paratransit ADA P\&M | 8,667,681 |  | 8,667,681 |
| Paratransit ADA System Expansion | - |  | - |
| Rideshare/CTR P\&M | - |  | - |
| Amtrak Station P\&M | 64,421 |  | 64,421 |
| Annual Depreciation | 5,657,311 |  | 5,657,311 |
| Contribution To Accounts |  |  | - |
| Total Expenses | \$44,467,720 | - | \$44,467,720 |
| Add Back Depreciation | 5,657,311 |  | 5,657,311 |
| Net Cash Available | \$15,164,493 |  | \$15,164,493 |
| Capital |  |  |  |
| Capital Revenue |  |  |  |
| Federal Capital Grant - Sec 5307 |  |  |  |
| Federal Capital Grant - Sec 5309 | 785,455 |  | 785,455 |
| State Capital Grants | 310,877 |  | 310,877 |
| Total Capital Revenue | \$1,096,332 | - | \$1,096,332 |
| Capital Expenses |  |  |  |
| System P\&M |  |  |  |
| Equipment \& Furnishings | 690,500 |  | 690,500 |
| Replace Coaches - |  |  | - |
| Replace Shuttle Vans/Small Coaches |  |  | - |
| Replace DAL Vans - | 301,346 |  | 301,346 |
| Replace Vanpool Vans - | 1,124,417 |  | 1,124,417 |
| Replace Staff Vehicles | 73,910 |  | 73,910 |
| Facilities | 1,801,000 |  |  |
| System Expansion |  |  | - |
| Coach - |  |  | - |
| Shuttle Van - Small Coach |  |  | - |
| DAL Van |  |  | - |
| Vanpool Van | 328,192 |  | 328,192 |
| Facilities |  |  | - |
| Total Capital Expenses | \$4,319,365 |  | \$4,319,365 |
| Ending Balance December 31, 2016 | \$11,941,460 | \$9,702,602 | \$21,644,062 |


| WSDOT Report - 2017 | General Fund | Working Capital | Total |
| :---: | :---: | :---: | :---: |
| Beginning Balance January 1, 2017 | \$11,941,460 | \$9,702,602 | \$21,644,062 |
| Revenues |  |  |  |
| Sales Tax | 33,225,675 |  | 33,225,675 |
| Motor Vehicle Excise Tax |  |  | - |
| Farebox | 5,746,077 |  | 5,746,077 |
| Sales Tax Equalization |  |  |  |
| Federal Operating Grants | 4,176,585 |  | 4,176,585 |
| State Operating Grants | 385,922 |  | 385,922 |
| Other | 901,667 |  | 901,667 |
| Contribution To Accounts | $(413,156)$ | 413,156 | - |
| Total Available | \$55,964,230 | \$10,115,758 | \$66,079,988 |
| Operating Expenses |  |  |  |
| Vanpool/Rideshare P\&M | 2,791,093 |  | 2,791,093 |
| Vanpool/Rideshare System Expansion | 110,043 |  | 110,043 |
| Fixed Route P\&M | 25,856,220 |  | 25,856,220 |
| Fixed Route System Expansion |  |  | - |
| Commuter Bus P\&M | 2,601,744 |  |  |
| Commuter Bus System Expansion |  |  |  |
| Paratransit ADA P\&M | 9,036,768 |  | 9,036,768 |
| Paratransit ADA System Expansion | - |  | - |
| Rideshare/CTR P\&M | - |  | - |
| Amtrak Station P\&M | 67,164 |  | 67,164 |
| Annual Depreciation | 5,827,030 |  | 5,827,030 |
| Contribution To Accounts |  |  | - |
| Total Expenses | \$46,290,062 | - | \$46,290,062 |
| Add Back Depreciation | 5,827,030 |  | 5,827,030 |
| Net Cash Available | \$15,501,198 |  | \$15,501,198 |
| Capital |  |  |  |
| Capital Revenue |  |  |  |
| Federal Capital Grant - Sec 5307 |  |  |  |
| Federal Capital Grant - Sec 5309 | 812,946 |  | 812,946 |
| State Capital Grants | 320,007 |  | 320,007 |
| Total Capital Revenue | \$1,132,953 | - | \$1,132,953 |
| Capital Expenses |  |  |  |
| System P\&M |  |  |  |
| Equipment \& Furnishings | 785,000 |  | 785,000 |
| Replace Coaches - | 1,200,000 |  | 1,200,000 |
| Replace Shuttle Vans/Small Coaches |  |  | - |
| Replace DAL Vans - | 155,947 |  | 155,947 |
| Replace Vanpool Vans - | 1,163,772 |  | 1,163,772 |
| Replace Staff Vehicles | 145,600 |  | 145,600 |
| Facilities | 739,000 |  |  |
| System Expansion |  |  | - |
| Coach - |  |  | - |
| Shuttle Van - Small Coach |  |  | - |
| DAL Van |  |  | - |
| Vanpool Van | 339,678 |  | 339,678 |
| Facilities |  |  | - |
| Total Capital Expenses | \$4,528,997 |  | \$4,528,997 |
| Ending Balance December 31, 2016 | \$12,105,154 | \$10,115,758 | \$22,220,912 |


| WSDOT Report - 2018 | General Fund | Working Capital | Total |
| :---: | :---: | :---: | :---: |
| Beginning Balance January 1, 2018 | \$12,105,154 | \$10,115,758 | \$22,220,912 |
| Revenues |  |  |  |
| Sales Tax | 34,222,445 |  | 34,222,445 |
| Motor Vehicle Excise Tax |  |  | - |
| Farebox | 5,953,367 |  | 5,953,367 |
| Sales Tax Equalization |  |  |  |
| Federal Operating Grants | 4,165,304 |  | 4,165,304 |
| State Operating Grants | 385,922 |  | 385,922 |
| Other | 928,612 |  | 928,612 |
| Contribution To Accounts | $(437,545)$ | 437,545 | - |
| Total Available | \$57,323,259 | \$10,553,303 | \$67,876,562 |
| Operating Expenses |  |  |  |
| Vanpool/Rideshare P\&M | 3,020,885 |  | 3,020,885 |
| Vanpool/Rideshare System Expansion | 114,585 |  | 114,585 |
| Fixed Route P\&M | 26,808,893 |  | 26,808,893 |
| Fixed Route System Expansion |  |  | - |
| Commuter Bus P\&M | 2,709,135 |  |  |
| Commuter Bus System Expansion |  |  |  |
| Paratransit ADA P\&M | 9,409,776 |  | 9,409,776 |
| Paratransit ADA System Expansion | - |  | - |
| Rideshare/CTR P\&M | - |  | - |
| Amtrak Station P\&M | 69,936 |  | 69,936 |
| Annual Depreciation | 5,827,030 |  | 5,827,030 |
| Contribution To Accounts |  |  | - |
| Total Expenses | \$47,960,240 | - | \$47,960,240 |
| Add Back Depreciation | 5,827,030 |  | 5,827,030 |
| Net Cash Available | \$15,190,049 |  | \$15,190,049 |
| Capital |  |  |  |
| Capital Revenue |  |  |  |
| Federal Capital Grant - Sec 5307 |  |  |  |
| Federal Capital Grant - Sec 5309 | 1,824,477 |  | 1,824,477 |
| State Capital Grants | 329,458 |  | 329,458 |
| Total Capital Revenue | \$2,153,935 | - | \$2,153,935 |
| Capital Expenses |  |  |  |
| System P\&M |  |  |  |
| Equipment \& Furnishings | 431,000 |  | 431,000 |
| Replace Coaches - | 3,255,874 |  | 3,255,874 |
| Replace Shuttle Vans/Small Coaches |  |  | - |
| Replace DAL Vans - | 2,905,287 |  | 2,905,287 |
| Replace Vanpool Vans - | 1,174,992 |  | 1,174,992 |
| Replace Staff Vehicles | 346,594 |  | 346,594 |
| Facilities | 133,000 |  |  |
| System Expansion |  |  | - |
| Coach - |  |  | - |
| Shuttle Van - Small Coach |  |  | - |
| DAL Van |  |  | - |
| Vanpool Van | 349,322 |  | 349,322 |
| Facilities |  |  | - |
| Total Capital Expenses | \$8,596,069 |  | \$8,596,069 |
| Ending Balance December 31, 2016 | \$8,747,915 | \$10,553,303 | \$19,301,218 |


| WSDOT Report - 2019 | General Fund | Working Capital | Total |
| :---: | :---: | :---: | :---: |
| Beginning Balance January 1, 2018 | \$8,747,915 | \$10,553,303 | \$19,301,218 |
| Revenues |  |  |  |
| Sales Tax | 35,249,119 |  | 35,249,119 |
| Motor Vehicle Excise Tax |  |  | - |
| Farebox | 6,165,115 |  | 6,165,115 |
| Sales Tax Equalization |  |  |  |
| Federal Operating Grants | 4,260,863 |  | 4,260,863 |
| State Operating Grants | 385,922 |  | 385,922 |
| Other | 886,163 |  | 886,163 |
| Contribution To Accounts | $(409,465)$ | 409,465 | - |
| Total Available | \$55,285,632 | \$10,962,768 | \$66,248,400 |
| Operating Expenses |  |  |  |
| Vanpool/Rideshare P\&M | 3,019,421 |  | 3,019,421 |
| Vanpool/Rideshare System Expansion | 114,530 |  | 114,530 |
| Fixed Route P\&M | 28,534,178 |  | 28,534,178 |
| Fixed Route System Expansion |  |  | - |
| Commuter Bus P\&M | 2,707,822 |  |  |
| Commuter Bus System Expansion |  |  |  |
| Paratransit ADA P\&M | 9,405,217 |  | 9,405,217 |
| Paratransit ADA System Expansion | - |  | - |
| Rideshare/CTR P\&M | - |  | - |
| Amtrak Station P\&M | 69,902 |  | 69,902 |
| Annual Depreciation | 5,827,030 |  | 5,827,030 |
| Contribution To Accounts |  |  | - |
| Total Expenses | \$49,678,101 | - | \$49,678,101 |
| Add Back Depreciation | 5,827,030 |  | 5,827,030 |
| Net Cash Available | \$11,434,561 |  | \$11,434,561 |
| Capital |  |  |  |
| Capital Revenue |  |  |  |
| Federal Capital Grant - Sec 5307 |  |  |  |
| Federal Capital Grant - Sec 5309 | 728,668 |  | 728,668 |
| State Capital Grants | 339,239 |  | 339,239 |
| Total Capital Revenue | \$1,067,907 | - | \$1,067,907 |
| Capital Expenses |  |  |  |
| System P\&M |  |  |  |
| Equipment \& Furnishings | 2,225,000 |  | 2,225,000 |
| Replace Coaches - | 4,753,549 |  | 4,753,549 |
| Replace Shuttle Vans/Small Coaches |  |  | - |
| Replace DAL Vans - | 366,938 |  | 366,938 |
| Replace Vanpool Vans - | 986,041 |  | 986,041 |
| Replace Staff Vehicles | 81,930 |  | 81,930 |
| Facilities | 1,730,000 |  |  |
| System Expansion |  |  | - |
| Coach - |  |  | - |
| Shuttle Van - Small Coach |  |  | - |
| DAL Van |  |  | - |
| Vanpool Van | 361,548 |  | 361,548 |
| Facilities |  |  | - |
| Total Capital Expenses | \$10,505,006 |  | \$10,505,006 |
| Ending Balance December 31, 2016 | \$1,997,462 | \$10,962,768 | \$12,960,230 |

## Appendix

| Appendix A: | Organizational Chart |
| :--- | :--- |
| Appendix B: | System Map and Service Boundary Map |
| Appendix C: | Public Management System (WSDOT forms) |
| Appendix D: | Operating Data |

## Appendix A




## Intercity Transit Mission:

To provide and promote transportation choices that support an accessible, sustainable, livable, healthy and prosperous community.

Vision: To be a leading transit system in the country, recognized for our well-trained, highly motivated, customer-focused, community-minded employees committed to enhancing the quality of life for all citizens of Thurston County.

## Bus Service in 2013

Fixed route service available weekdays on 25 routes, 18 routes operating Saturdays, 15 routes on Sundays. Dial-A-Lift (ADA/ paratransit) service available during fixed route service hours. Bus fleet is ADA accessible and all fixed route coaches have two-position bike racks:

- Twenty local routes serving the greater Olympia/Lacey/Tumwater/Yelm area. Connections to Grays Harbor Transit and Mason Transit service (in Olympia) and regional connections to Amtrak and Greyhound service are also available.
- Five inter-county routes provide Express service between Thurston and Pierce Counties with connections to Pierce Transit local service and Sound Transit Express and commuter service in Lakewood and Tacoma. Grant funded contract with Sound Transit for extension of existing route for limited peak trips between Olympia and Seattle.


## Intercity Transit Service Boundary

## Approved April 2002, Implemented September 2002, Updated with City Annexations: 2005-2013



Appendix C

## Public Management System

## Appendix C

## Public Management System

Public Transportation Management System Owned Rolling Stock I nventory
Intercity Transit

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|  | $\begin{aligned} & 0 \\ & \stackrel{0}{0} \\ & \stackrel{7}{7} \end{aligned}$ | $\left\|\begin{array}{l} 0 \\ 0 \\ n \\ 0 \\ \hline \end{array}\right\|$ | $\left\|\begin{array}{c} \underset{\sim}{\underset{~}{2}} \\ \underset{\sim}{j} \end{array}\right\|$ | $\begin{array}{\|c\|c} \hline 0 \\ 0 \\ 0 \\ n \\ n \\ n \end{array}$ | $\left\lvert\, \begin{aligned} & -1 \\ & 0 \\ & \underset{N}{n} \end{aligned}\right.$ | $\begin{array}{ll} 1 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \end{array}$ | $\left\|\begin{array}{c} \infty \\ \infty \\ 0 \\ 0 \\ \underset{N}{n} \end{array}\right\|$ | $\begin{aligned} & 0 \\ & 0 \\ & \underset{\sim}{n} \\ & \hline \end{aligned}$ | $\left\|\begin{array}{l} 0 \\ 0 \\ 0 \\ i \\ i \end{array}\right\|$ | $\left\|\begin{array}{c} 0 \\ 0 \\ 0 \\ \underset{\sigma}{j} \end{array}\right\|$ | $\left\|\begin{array}{c} N \\ \underset{J}{j} \\ 0 \end{array}\right\|$ | $\begin{array}{\|c\|} \hline N \\ 0 \\ \underset{\sim}{3} \\ \hline \end{array}$ | $\left\|\begin{array}{l} 0 \\ 0 \\ -i \\ 0 \end{array}\right\|$ | $\left\|\begin{array}{c} 0 \\ 0 \\ 7 \\ 0 \\ 0 \end{array}\right\|$ | $\left.\begin{array}{\|c\|c} \infty \\ 0 \\ 0 \\ 0 \\ 0 \\ 1 \end{array} \right\rvert\,$ | $\left\|\begin{array}{l} \infty \\ 0 \\ \infty \\ \underset{\sim}{\sim} \\ \hline \end{array}\right\|$ | $\left\|\begin{array}{c} \underset{N}{N} \\ \underset{\sim}{\mathrm{~J}} \end{array}\right\|$ | $\left\|\begin{array}{c} n \\ \infty \\ \infty \\ 0 \\ \end{array}\right\|$ | $\left\|\begin{array}{c} 7 \\ \underset{\sim}{6} \\ e^{-} \end{array}\right\|$ | $\left\|\begin{array}{c} \tilde{0} \\ 0 \\ 0 \\ 0 \end{array}\right\|$ | $\left\|\begin{array}{l} -1 \\ \hat{N} \\ -1 \\ 0 \end{array}\right\|$ | $\left\|\begin{array}{c} \overbrace{0}^{1} \\ \underset{\sim}{0} \\ \underset{\sim}{2} \end{array}\right\|$ | $\left\|\begin{array}{c} 0 \\ \underset{N}{2} \\ 0 \\ 0 \end{array}\right\|$ | $\left\|\begin{array}{c} 0 \\ \underset{y}{c} \\ 0 \\ \underset{\sim}{2} \end{array}\right\|$ | $\left\|\begin{array}{l} 0 \\ 0 \\ 1 \\ 0 \\ 0 \end{array}\right\|$ | $\begin{array}{\|l\|} \hline m \\ 0 \\ \mathcal{F}^{2} \end{array}$ | $\left\|\begin{array}{c} \underset{N}{N} \\ \underset{\sim}{\mathcal{O}} \\ - \end{array}\right\|$ | $\left\|\begin{array}{c} 0 \\ 0 \\ N \\ 0 \\ i \end{array}\right\|$ | $\left\|\begin{array}{l} \underset{N}{N} \\ \mathrm{~N} \end{array}\right\|$ | $\left\|\begin{array}{l} \infty \\ \vdots \\ \underset{c}{n} \end{array}\right\|$ | $\begin{aligned} & 7 \\ & -7 \\ & \stackrel{N}{N} \end{aligned}$ | $\left\lvert\, \begin{gathered} 0 \\ 0 \\ \underset{-1}{-} \\ \underset{N}{2} \end{gathered}\right.$ | $\begin{aligned} & \underset{\infty}{\infty} \\ & 0 \\ & \underset{N}{N} \end{aligned}$ | $\begin{aligned} & \underset{\sim}{N} \\ & \underset{\sim}{\sim} \end{aligned}$ | $\stackrel{N}{\underset{\sim}{n}}$ | $\left\lvert\, \begin{aligned} & -1 \\ & 0 \\ & \hat{N} \\ & \underset{N}{2} \end{aligned}\right.$ | $\left\|\begin{array}{l} \vec{n} \\ 0 \\ \underset{\sim}{-} \end{array}\right\|$ | $\left\|\begin{array}{c} \infty \\ 0 \\ 0 \\ \underset{\sim}{j} \end{array}\right\|$ | $\begin{aligned} & \pm \\ & 0 \\ & \underset{\sim}{2} \end{aligned}$ | $\left.\begin{array}{\|c} 0 \\ \overrightarrow{1} \\ \sigma_{1} \end{array} \right\rvert\,$ | $\begin{aligned} & \mathrm{O} \\ & \underset{N}{N} \\ & \text { Nin } \end{aligned}$ | $\left\|\begin{array}{l} n \\ \underset{\sim}{n} \\ \hat{m} \end{array}\right\|$ | $\begin{aligned} & \stackrel{7}{N} \\ & \underset{N}{0} \end{aligned}$ | $\left\|\begin{array}{l} \infty \\ 0 \\ 0 \\ \underset{N}{2} \end{array}\right\|$ | ¢ |
|  | $\begin{aligned} & \stackrel{\rightharpoonup}{\mathrm{N}} \end{aligned}$ | $\begin{array}{\|l\|} \hat{N} \\ \underset{N}{ } \end{array}$ | $\left.\begin{array}{\|l\|} \hline \infty \\ \underset{N}{N} \end{array} \right\rvert\,$ |  | $\begin{array}{\|c\|} \hline 0 \\ \underset{N}{n} \end{array}$ | $\vec{M}$ | $\left\lvert\, \begin{gathered} \underset{\sim}{N} \\ \underset{N}{N} \end{gathered}\right.$ | $\begin{array}{\|l\|} \hline \stackrel{y}{i} \\ \underset{N}{2} \end{array}$ | $\left\lvert\, \begin{array}{l\|} \underset{\sim}{\underset{N}{N}} \end{array}\right.$ | $\begin{array}{\|c\|} \stackrel{N}{\sim} \\ \underset{N}{n} \end{array}$ | $\left\lvert\, \begin{gathered} \underset{\sim}{N} \\ \underset{N}{2} \end{gathered}\right.$ | $\left\lvert\, \begin{aligned} & J \\ & \underset{N}{2} \end{aligned}\right.$ | $$ | $\left\|\begin{array}{l} 0 \\ \underset{N}{\lambda} \end{array}\right\|$ | $\begin{array}{\|l\|} \underset{寸}{N} \end{array}$ | $\left\lvert\, \begin{aligned} & \underset{\sim}{7} \\ & \underset{N}{2} \end{aligned}\right.$ | $\begin{array}{\|l\|} \hline \stackrel{g}{A} \\ \text { N } \end{array}$ | $\begin{array}{\|c} \hline \stackrel{3}{7} \\ \stackrel{n}{2} \end{array}$ | $\begin{array}{\|c\|} \hline \stackrel{n}{n} \\ \underset{N}{2} \end{array}$ | $\begin{array}{\|l\|} \mathrm{N} \\ \stackrel{N}{\mathrm{~N}} \end{array}$ | $\begin{array}{\|c\|} \hline \stackrel{3}{\mathrm{~N}} \\ \stackrel{n}{2} \end{array}$ | $$ | $\left.\begin{array}{\|c\|} \hline \stackrel{n}{n} \\ \underset{N}{2} \end{array} \right\rvert\,$ | $\left.\begin{array}{\|l\|} \hline 0 \\ \stackrel{N}{n} \end{array} \right\rvert\,$ | $\left.\begin{array}{\|l\|} \hat{N} \\ \stackrel{n}{N} \end{array} \right\rvert\,$ | $\left\|\begin{array}{l} \infty \\ n \\ N \end{array}\right\|$ | $\begin{aligned} & \text { on } \\ & \stackrel{\rightharpoonup}{N} \end{aligned}$ | $\left.\begin{array}{\|l\|} \hline 0 \\ \text { N } \end{array} \right\rvert\,$ | $\left.\begin{array}{\|l\|} \hline 0 \\ \underset{N}{N} \end{array} \right\rvert\,$ | $\begin{aligned} & \vec{N} \\ & \vec{N} \end{aligned}$ | $\begin{gathered} \mathrm{N} \\ \mathrm{~N} \end{gathered}$ | $\begin{array}{\|c\|} \hline-\mathrm{N} \\ \mathrm{~N} \end{array}$ | $\stackrel{\rightharpoonup}{\mathrm{N}}$ | $\begin{aligned} & \underset{N}{N} \\ & \underset{N}{2} \end{aligned}$ | $\begin{gathered} \mathrm{M} \\ \underset{N}{N} \end{gathered}$ | $$ | $\begin{array}{\|c\|} \hline \stackrel{N}{0} \\ \underset{N}{2} \end{array}$ | $\begin{array}{\|c\|} \hline \mathbf{O} \\ \underset{N}{N} \end{array}$ | $\begin{aligned} & \mathrm{N} \\ & \underset{N}{n} \end{aligned}$ | $\begin{aligned} & \text { O} \\ & \text { Nָ } \end{aligned}$ | $\begin{aligned} & \text { O} \\ & \text { N } \end{aligned}$ | $\begin{aligned} & \mathrm{O} \\ & \underset{N}{N} \end{aligned}$ | $\overrightarrow{\mathrm{N}} \mid$ | $\begin{aligned} & \mathrm{N} \\ & \mathrm{~N} \end{aligned}$ | $\stackrel{\mathrm{M}}{\mathrm{N}}$ |
|  |  |  |  |  |  | 88L88LとはTכロtNどロZ |  |  | 1FBNE3BLOBDA90475 | 1FBNE3BL4BDA90480 |  |  |  | 1FBNE3BL5BDA90469 |  | 1FBNE3BL7BDA90473 |  |  |  |  |  |  |  | 1FBNE3BL1BDA90470 | 1FBNE3BL8BDA90479 |  |  | 1FBNE3BL2BDA90476 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | O－ |
| $\begin{array}{ll}\frac{0}{0} & 0 \\ \frac{0}{0} \\ > & 0 \\ >\end{array}$ | $\stackrel{7}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{m}{7}$ | $\stackrel{9}{7}$ | $\stackrel{m}{9}$ | $\stackrel{9}{7}$ | $\stackrel{\sim}{7}$ | $\stackrel{-1}{7}$ | $\xrightarrow{-}$ | $\stackrel{9}{7}$ | $\stackrel{7}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{-}$ | $\stackrel{9}{-1}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\xrightarrow{7}$ | $\stackrel{7}{7}$ | $\stackrel{\sim}{7}$ | $\stackrel{9}{7}$ | $\stackrel{\sim}{7}$ | $\stackrel{\sim}{-1}$ | $\stackrel{7}{7}$ | $\stackrel{7}{7}$ | $\stackrel{\sim}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{-}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{-}$ |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 2012 Dodge Caravan | 2012 Dodge Caravan |  |  | 2012 Dodge Caravan |  | 2012 Dodge Caravan | 2012 Dodge Caravan |  |  |  |  |
|  | ¢ | へ－1 | $\begin{array}{\|l\|} \hline \infty \\ \hline \\ \hline \end{array}$ | oे | $\begin{aligned} & \stackrel{\rightharpoonup}{7} \\ & \vec{m} \end{aligned}$ | $\begin{array}{ll\|} \hline-7 \\ \\ \hline \end{array}$ | $\begin{array}{\|c\|} \underset{m}{7} \\ \hline \end{array}$ | $\left.\begin{array}{\|c\|} \hline \\ ल \\ m \end{array} \right\rvert\,$ | $\begin{array}{\|c} \underset{~}{4} \\ \hline \end{array}$ | $\left.\begin{array}{\|l\|} \hline n \\ ल \end{array} \right\rvert\,$ | $\begin{array}{\|c\|} \hline \\ \vec{m} \\ \hline \end{array}$ | $\begin{array}{\|c} \underset{m}{n} \\ \hline \end{array}$ | $\begin{array}{\|l\|} \infty \\ \vec{m} \\ \hline \end{array}$ | $\left\|\begin{array}{l} 9 \\ \vec{m} \end{array}\right\|$ | $\begin{array}{\|c} \stackrel{\rightharpoonup}{\mathrm{N}} \\ \hline \end{array}$ | $\left\lvert\, \begin{gathered} \underset{\sim}{n} \\ \hline \end{gathered}\right.$ | $\begin{array}{\|c} \underset{\sim}{N} \\ \hline \end{array}$ | $\begin{array}{\|c} \underset{\sim}{2} \\ \underset{\sim}{2} \\ \hline \end{array}$ | $\begin{array}{\|c} \underset{\sim}{\mathrm{N}} \end{array}$ | $\left\|\begin{array}{c} \stackrel{\sim}{\sim} \\ \underset{\sim}{2} \end{array}\right\|$ | $\begin{array}{\|c} \stackrel{0}{2} \\ \underset{\sim}{2} \end{array}$ | $\begin{array}{\|c} \underset{\mathrm{N}}{\mathrm{~m}} \end{array}$ | $\begin{array}{\|c} \infty \\ \underset{\sim}{m} \end{array}$ | － | $\begin{array}{\|c\|} \hline \mathbf{M} \\ \hline \end{array}$ | － | $\stackrel{N}{M}$ | $\begin{array}{\|c} \underset{m}{m} \\ \hline \end{array}$ | $\begin{array}{\|c} \substack{\mathrm{m} \\ \mathrm{~m}} \end{array}$ | ¢0 | $\begin{gathered} e \\ M \end{gathered}$ | ल̀ | $\stackrel{\infty}{\underset{\sim}{m}}$ | ¢ | $\begin{gathered} \text { ơ } \\ \text { mे } \end{gathered}$ | $\stackrel{7}{\text { m }}$ | $\left\|\begin{array}{c} \underset{\sim}{\sim} \end{array}\right\|$ | $\stackrel{\sim}{\text { m }}$ | $\stackrel{\underset{~}{2}}{ }$ | $\stackrel{1}{\text { m }}$ | $\begin{array}{r} \circ \\ \underset{m}{2} \\ \hline \end{array}$ | へ | － | ¢ | 읐） |


| $\begin{array}{\|c} \circ \\ 0 \\ \omega \\ \omega \end{array}$ | $\stackrel{\sim}{\sim}$ | $\bigcirc$ | $\stackrel{\sim}{\sim}$ | $\stackrel{\sim}{\sim}$ | $\stackrel{\sim}{\sim}$ | $\stackrel{\sim}{\sim}$ | $\stackrel{0}{\infty}$ | $\stackrel{\sim}{\lambda}$ | $\left\|\begin{array}{l} \infty \\ \end{array}\right\|$ | $\stackrel{\stackrel{0}{\lambda}}{\stackrel{1}{2}}$ | $\left\|\begin{array}{l} \infty \\ \stackrel{y}{\lambda} \end{array}\right\|$ | $\stackrel{( }{\wedge}$ | $\left\|\begin{array}{l} 0 \\ \end{array}\right\|$ | $\stackrel{(0}{\wedge}$ | $\stackrel{y}{\otimes}$ | $\stackrel{0}{\wedge}$ | 을 | 을 | 을 | 응 | $\bigcirc$ | 응 | 을 | 을 | 을 | 을 | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | 을 | $\stackrel{\sim}{2}$ | $\stackrel{\substack{0 \\ \underset{\Sigma}{2} \\ \hline}}{ }$ | $\stackrel{\oplus}{\infty}$ | $\stackrel{(0)}{\stackrel{\sim}{\lambda}}$ | $\stackrel{0}{0}$ | $\begin{aligned} & 0 \\ & 0 \\ & \hline \end{aligned}$ | $\left\|\begin{array}{c} 0 \\ 0 \\ > \end{array}\right\|$ | $\left\lvert\, \begin{gathered} \mathscr{0} \\ \stackrel{y}{2} \end{gathered}\right.$ | $\begin{aligned} & \infty \\ & \end{aligned}$ | 을 | 을 | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | 을 | 앋 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\stackrel{\bar{\sim}}{\stackrel{0}{1}} \stackrel{0}{2}$ | © | $\left\|\begin{array}{l} \mathbb{\top} \\ \mathbf{U} \end{array}\right\|$ | © | © | $\begin{array}{l\|l\|} \hline \\ \hline \end{array}$ | $\mathbb{\circlearrowleft}$ | $\underset{\circlearrowleft}{\mathbb{U}}$ | $\underset{\circlearrowleft}{\varangle}$ | ৫ | $\left\|\begin{array}{l} \mathbb{\varangle} \\ \mathbf{U} \end{array}\right\|$ | ৫ | $\|\underset{\circlearrowleft}{ }\|$ | $\underset{\circlearrowleft}{\varangle}$ | $\left\|\begin{array}{l} \mathbb{U} \end{array}\right\|$ | © | $\|\underset{0}{\mathbb{U}}\|$ | $\underset{\mathrm{U}}{\mathbf{4}} \mid$ | $\underset{\circlearrowleft}{\mid}$ | $\underset{\circlearrowleft}{\varangle}$ | $\mid \underset{\mathbf{U}}{ }$ | $\underset{\circlearrowleft}{\varangle}$ | $\left\|\begin{array}{l} \mathbb{0} \end{array}\right\|$ | $\underset{\circlearrowleft}{\varangle}$ | $\left\|\begin{array}{c} \mathbb{0} \end{array}\right\|$ | $\underset{\circlearrowleft}{\varangle}$ | $\left\|\begin{array}{c} \mathbb{0} \end{array}\right\|$ | $\left\|\begin{array}{c} \mathbb{\top} \end{array}\right\|$ | $\|\underset{0}{\mathbb{U}}\|$ | $\left\|\begin{array}{c} \mathbb{\top} \end{array}\right\|$ | $\underset{\circlearrowleft}{4}$ | $\left\|\begin{array}{c} \mathbb{U} \end{array}\right\|$ | $\left\|\begin{array}{c} \mathbb{\top} \end{array}\right\|$ | $\left\|\begin{array}{c} \mathbb{U} \end{array}\right\|$ | $\underset{\circlearrowleft}{\mathbb{U}}$ | $\left\|\begin{array}{c} \mathbb{U} \end{array}\right\|$ | ৫ | $\mid \underset{\circlearrowleft}{\top}$ | ৫ | $\underset{\sim}{\top}$ | ভ | $\mid \underset{\circlearrowleft}{\mathbf{N}}$ | ভ | $\underset{\mathbf{N}}{ }$ | $\left\|\begin{array}{\|c} \varangle \\ \hline \end{array}\right\|$ | ¢ | ¢ |
|  | $\wedge$ | 入 | $\wedge$ | N | $\underset{\sim}{7}$ | $\underset{\sim}{7}$ | $\underset{\sim}{\sim}$ | $\underset{\sim}{7}$ | $\underset{\sim}{7}$ | $\underset{\sim}{\sim}$ | $\underset{\sim}{\sim}$ | $\underset{\sim}{\sim}$ | $\underset{\sim}{\sim}$ | $\underset{\sim}{\sim}$ | $\underset{\sim}{7}$ | $\stackrel{\sim}{\square}$ | $\checkmark$ | N | $\wedge$ | 入 | 入 | 入 | 入 | 入 | 入 | 入 | N | $\wedge$ | N | N | $\wedge$ | 入 | 入 | $\wedge$ | 入 | N | へ | N | へ | N | へ | N | 入 | 入 | N | N |
|  | 을 | $\bigcirc$ | 응 | 을 | 을 | 응 | 응 | 을 | 을 | 읃 | 을 | 응 | $\bigcirc$ | 응 | 을 | 을 | 응 | $\bigcirc$ | $\bigcirc$ | 응 | $\bigcirc$ | $\bigcirc$ | 을 | $\bigcirc$ | 응 | $\bigcirc$ | 응 | 을 | 응 | $\bigcirc$ | 응 | 을 | 을 | 을 | 을 | 을 | 을 | $\bigcirc$ | 응 | 을 | $\bigcirc$ | 읃 | $\bigcirc$ | 응 | 응 | 응 |
|  |  | 0 <br>  <br> - <br> 0 <br> 0 <br> 0 <br>  |  |  |  |  |  | - <br> - <br> 0 <br> 0 <br> 0 <br> 0 <br> $e$ |  | $\begin{array}{l\|} \hline 0 \\ \underset{1}{2} \\ 0 \\ 0 \\ \underset{\theta}{2} \end{array}$ | $\begin{aligned} & 0 \\ & \overrightarrow{1} \\ & \underset{0}{6} \\ & \underset{\theta}{*} \end{aligned}$ |  | $\begin{aligned} & 0 \\ & \overrightarrow{2} \\ & \underset{0}{0} \\ & \underset{\theta}{*} \end{aligned}$ | -1 <br> - <br> 0 <br> 0 <br> 0 | $\left\|\begin{array}{l} 0 \\ \underset{-}{2} \\ \hat{-} \\ \underset{\theta}{*} \end{array}\right\|$ | -1 <br> -1 <br> - <br> 0 <br> 0 <br>  | $\left.\begin{aligned} & \hat{\sim} \\ & \hat{y} \\ & \underset{\sim}{\mathrm{~N}} \end{aligned} \right\rvert\,$ | $\left\|\begin{array}{l} \hat{G} \\ 0 \\ \underset{\sim}{\hat{N}} \end{array}\right\|$ | $\left\|\begin{array}{l} \hat{\jmath} \\ \hat{y} \\ \underset{\sim}{\hat{j}} \end{array}\right\|$ | $\left\|\begin{array}{l} \hat{G} \\ 0 \\ \underset{-}{\mathrm{j}} \\ \boldsymbol{N} \end{array}\right\|$ | $$ |  |  |  |  |  | $\left\|\begin{array}{l} \hat{\sim} \\ \hat{-} \\ -\underset{\Theta}{N} \end{array}\right\|$ | $\begin{aligned} & \hat{甘} \\ & \hat{甘} \\ & - \\ & \underset{\sim}{N} \end{aligned}$ |  | $\begin{aligned} & \hat{\sim} \\ & \hat{y} \\ & \underset{\sim}{N} \\ & \underset{\Theta}{ } \end{aligned}$ | $\begin{aligned} & \hline \underset{\sim}{N} \\ & \underset{\sim}{2} \\ & \underset{\theta}{N} \end{aligned}$ | $\left\lvert\, \begin{aligned} & \mathrm{O} \\ & \underset{N}{n} \\ & \underset{\sim}{N} \\ & \underset{\theta}{2} \end{aligned}\right.$ |  | $\begin{aligned} & \mathrm{O} \\ & \underset{\sim}{2} \\ & \underset{\sim}{\underset{~}{*}} \end{aligned}$ | $\left\lvert\, \begin{aligned} & \mathrm{O} \\ & \underset{N}{2} \\ & \underset{甘}{N} \\ & \underset{\sim}{2} \end{aligned}\right.$ |  | $\begin{aligned} & \hline \underset{N}{N} \\ & \underset{\sim}{N} \\ & \underset{\theta}{n} \end{aligned}$ |  | $\begin{aligned} & \mathrm{O} \\ & \underset{\sim}{N} \\ & \underset{\sim}{N} \\ & \underset{\sim}{2} \end{aligned}$ | $\begin{aligned} & \infty \\ & \stackrel{\infty}{\infty} \\ & \underset{\sim}{\underset{~}{N}} \end{aligned}$ | $\begin{aligned} & \infty \\ & \stackrel{\infty}{m} \\ & \underset{\sim}{n} \\ & \underset{\sim}{n} \end{aligned}$ | $\begin{aligned} & \infty \\ & \stackrel{\infty}{\infty} \\ & \underset{\sim}{\sim} \\ & \underset{\theta}{2} \end{aligned}$ | $\begin{array}{\|c\|} \infty \\ \\ \underset{\sim}{-} \\ \underset{\infty}{2} \end{array}$ | $\left\lvert\, \begin{array}{l\|} \infty \\ \stackrel{\infty}{m} \\ \underset{\sim}{n} \\ \underset{\theta}{2} \end{array}\right.$ | $\begin{array}{\|c\|} \hline \infty \\ \stackrel{\infty}{m} \\ \underset{\sim}{N} \\ \underset{\Theta}{\|c\|} \end{array}$ | $\infty$ $\sim$ $\sim$ $\sim$ $\sim$ $\sim$ 0 |
|  | $\llcorner$ | － | ம | ம | ம | ம | ம | ம | 10 | － | 1 | － | $\bigcirc$ | L | $\llcorner$ | － | $\bullet$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bullet$ | $\bigcirc$ | $\bullet$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bullet$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bullet$ | $\bullet$ |
|  | － | $\checkmark$ | $\rightarrow$ | $\cdots$ | $\checkmark$ | $-$ | $\checkmark$ | $-$ | $\checkmark$ | $-1$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\rightarrow$ | $\checkmark$ | $\rightarrow$ | － | 0 | － | 0 | － | － | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | － | － | － | － | － | $\bigcirc$ | － | － | $\bigcirc$ | － | $\bigcirc$ | － | $\bigcirc$ | － | $\bigcirc$ | － | $\bigcirc$ | 0 | － | $\bigcirc$ |
|  | 앙 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | ¢ | 8 | 8 | 8 | 8 | 8 | $\left\|\begin{array}{l} \mathrm{O} \\ \hline 1 \end{array}\right\|$ | $\begin{array}{\|c\|} \hline 0 \\ \hline \end{array}$ | O- | $\left\|\begin{array}{r\|} \hline 8 \\ \hline \end{array}\right\|$ | $\left\|\begin{array}{r\|} \hline 0 \\ \hline-1 \end{array}\right\|$ | O무 | $\left\lvert\, \begin{array}{r\|} \hline-9 \\ \hline \end{array}\right.$ | O- | $\left\lvert\, \begin{array}{r} \mathrm{O} \\ \hline \end{array}\right.$ | O-1 | $\left\|\begin{array}{r\|} \hline 0 \\ \hline \end{array}\right\|$ | $\left\lvert\, \begin{array}{\|c} \hline 0 \\ \mid \end{array}\right.$ | $\|\stackrel{\rightharpoonup}{7}\|$ | $\left\|\begin{array}{\|c\|} \hline-1 \end{array}\right\|$ | $\mid$ | O- | $\left\|\begin{array}{r\|} \hline 0 \\ \hline \end{array}\right\|$ | $0$ | $\mid \underset{7}{\mid-}$ | O- | \|oㅁ | 움 | 욱 | O- | \|육 | 우 | 욱 | O- | $\mid \mathrm{O}$ | $\stackrel{8}{-1}$ |
|  | $\begin{aligned} & \mathrm{N} \\ & \mathrm{O} \\ & \text { No } \\ & \text { N } \end{aligned}$ | $\left.\begin{array}{\|c\|} \hline 3 \\ 0 \\ \\ \underset{7}{2} \end{array} \right\rvert\,$ | $\begin{gathered} \substack{n \\ \underset{\sim}{\infty} \\ \infty \\ \hline} \end{gathered}$ | $\left\lvert\, \begin{aligned} & 0 \\ & 0 \\ & 0 \\ & \underset{\sim}{2} \end{aligned}\right.$ |  | $\begin{aligned} & -1 \\ & 2 \\ & 2 \\ & \end{aligned}$ | $\begin{array}{ll} -1 \\ \\ \vdots & 0 \\ \vdots \end{array}$ | $\left\|\begin{array}{c} -1 \\ 0 \\ -1 \\ i \end{array}\right\|$ | $\left\|\begin{array}{c} \hat{J} \\ 0 \\ \vec{n} \end{array}\right\|$ | $\left\|\begin{array}{l} \underset{0}{\infty} \\ \infty \\ \underset{\sim}{-} \end{array}\right\|$ | $\left\|\begin{array}{l} 0 \\ 0 \\ 0 \\ \hline \end{array}\right\|$ |  | $\left\|\begin{array}{c} 0 \\ 0 \\ 0 \\ 0 \\ \alpha_{1} \end{array}\right\|$ | $\left\|\begin{array}{l} 0 \\ \infty \\ 0 \\ 0 \\ N \end{array}\right\|$ |  | $\left\lvert\, \begin{aligned} & \underset{Z}{\underset{~}{N}} \\ & \underset{\sim}{2} \end{aligned}\right.$ | $\begin{array}{\|c\|} \substack{7 \\ \underset{子}{2} \\ \infty \\ \hline} \end{array}$ | $\begin{array}{\|c\|} \hline M \\ m \\ \infty \\ n \\ n \end{array}$ | $\left\|\begin{array}{c} \underset{\sim}{N} \\ \hat{n} \end{array}\right\|$ | $\left\|\begin{array}{c} \infty \\ 0 \\ 0 \\ 0 \\ 0 \end{array}\right\|$ | $\left\lvert\, \begin{aligned} & \lambda \\ & \overrightarrow{1} \\ & \underset{子}{7} \end{aligned}\right.$ | $\begin{array}{\|c\|} \hline \infty \\ \hat{0} \\ \dot{m} \\ \hline \end{array}$ | $\left.\begin{array}{\|c\|} \hline \infty \\ 0 \\ n \\ n \end{array} \right\rvert\,$ |  | $\left\|\begin{array}{c} 1 \\ \underset{7}{7} \\ \infty \end{array}\right\|$ | $\left\|\begin{array}{c} 7 \\ \underset{子}{7} \end{array}\right\|$ | $\left\|\begin{array}{l} 0 \\ 0 \\ 0 \\ 0 \end{array}\right\|$ | $\begin{array}{\|c\|} \hline \stackrel{n}{n} \\ \underset{\sim}{c} \\ \text { m } \end{array}$ | $\left\|\begin{array}{c} 0 \\ \underset{1}{7} \\ \underset{\sim}{2} \end{array}\right\|$ | $\begin{array}{\|l\|} \hline 0 \\ \hat{0} \\ \mathrm{~N} \end{array}$ | $\left\|\begin{array}{c} 0 \\ 0 \\ 0 \\ 0 \end{array}\right\|$ | $\left\|\begin{array}{l} \hat{0} \\ \hat{0} \\ \hat{O} \end{array}\right\|$ | $\left\|\begin{array}{c} 0 \\ 0 \\ \vdots \\ \underset{\sim}{1} \end{array}\right\|$ | $\begin{aligned} & \infty \\ & \stackrel{\infty}{n} \\ & \underset{\sim}{2} \end{aligned}$ | $\begin{array}{\|l\|} \hline N \\ \hat{N} \\ \underset{j}{n} \end{array}$ | $\begin{aligned} & \infty \\ & +\infty \\ & \sim_{n} \end{aligned}$ | $\left\|\begin{array}{\|c} \hat{N} \\ \infty \\ 1 \\ n \end{array}\right\|$ | $\begin{aligned} & 0 \\ & 10 \\ & n \\ & \text { m} \end{aligned}$ | $\left\lvert\, \begin{gathered} 0 \\ \underset{\sim}{0} \\ 0^{2} \end{gathered}\right.$ | $\begin{gathered} 0 \\ \hline \\ \underset{\sim}{4} \\ \end{gathered}$ | $\left\|\begin{array}{l} \underset{\sim}{\underset{1}{2}} \\ \underset{\sim}{2} \end{array}\right\|$ | $\stackrel{+}{\substack{\underset{N}{\infty} \\ \infty}}$ | $\left.\begin{aligned} & \infty \\ & 0 \\ & 1 \\ & n \\ & \sim \end{aligned} \right\rvert\,$ | $\left\|\begin{array}{c} m \\ 0 \\ 0_{0} \end{array}\right\|$ | $\left\|\begin{array}{c} \infty \\ 0 \\ 0 \\ 0 \\ 0_{1} \end{array}\right\|$ | 6 7 -1 0 |
|  | $\underset{N}{N}$ | $\begin{array}{\|l\|} \hline \underset{N}{N} \\ \hline \end{array}$ | $\stackrel{-1}{N}$ | $\stackrel{N}{N}$ | $\underset{N}{N}$ | $\underset{N}{N}$ | $\underset{\sim}{N} \underset{\sim}{N}$ | $\begin{aligned} & \underset{N}{N} \\ & \underset{N}{n} \end{aligned}$ | $\underset{\sim}{\underset{\sim}{N}} \mid$ | $\begin{aligned} & \stackrel{N}{N} \\ & \underset{N}{n} \end{aligned}$ | $\begin{array}{\|c} \underset{\sim}{N} \\ \underset{\sim}{n} \end{array}$ | $\begin{aligned} & \mathrm{N} \\ & \underset{N}{n} \end{aligned}$ | $$ | $\begin{array}{\|c} \underset{\sim}{N} \\ \hline \end{array}$ | $$ | $\begin{array}{\|l\|} \hline \mathrm{N} \\ \mathrm{~N} \end{array}$ | $$ | $\begin{array}{\|c\|} \hline \stackrel{\rightharpoonup}{e} \\ \underset{\sim}{2} \end{array}$ | $$ | $\begin{array}{\|c\|} \hline \stackrel{M}{0} \\ \underset{\sim}{2} \end{array}$ | $$ | $\left.\begin{array}{\|c} \hline \stackrel{0}{2} \\ \underset{N}{N} \end{array} \right\rvert\,$ | $\begin{array}{\|l\|} \hline 0 \\ \underset{N}{N} \end{array}$ | $\begin{array}{\|c\|} \hline \stackrel{\rightharpoonup}{N} \\ \underset{\sim}{n} \end{array}$ | $\begin{array}{\|l\|} \hline 0 \\ \underset{\sim}{2} \\ \hline \end{array}$ | $\begin{aligned} & \hline 0 \\ & \underset{N}{2} \end{aligned}$ | $\left.\begin{array}{\|l\|} \hline 0 \\ \underset{\sim}{N} \end{array} \right\rvert\,$ | $\begin{aligned} & \underset{\sim}{\mathrm{N}} \\ & \text { N } \end{aligned}$ | $\begin{array}{\|l\|} \hline \underset{N}{N} \\ \underset{N}{2} \end{array}$ | $\begin{aligned} & \underset{\sim}{n} \\ & \underset{N}{2} \end{aligned}$ | $\left.\begin{array}{\|c\|} \hline \mathbf{N} \\ \underset{N}{2} \end{array} \right\rvert\,$ | $\begin{array}{\|c\|} \underset{\sim}{N} \\ \underset{N}{2} \end{array}$ | $\begin{array}{\|c} \underset{N}{N} \\ \underset{N}{2} \end{array}$ | $\begin{aligned} & \underset{\sim}{N} \\ & \underset{\sim}{2} \end{aligned}$ | $\begin{array}{\|c\|} \hline \underset{N}{N} \\ \hline \end{array}$ | $\begin{aligned} & \stackrel{\rightharpoonup}{N} \\ & \underset{N}{2} \end{aligned}$ | $\begin{array}{\|c\|} \hline \underset{N}{N} \\ \underset{N}{2} \end{array}$ | $\begin{aligned} & \mathrm{N} \\ & \underset{N}{2} \end{aligned}$ | $\begin{aligned} & \infty \\ & \underset{\sim}{N} \end{aligned}$ | $\begin{aligned} & \underset{\sim}{N} \\ & \underset{N}{2} \end{aligned}$ | $\begin{array}{\|l\|} \hline \stackrel{N}{N} \\ \underset{N}{2} \end{array}$ | $\begin{aligned} & \vec{ल} \\ & \underset{\sim}{n} \end{aligned}$ | $\begin{array}{\|c\|} \stackrel{\sim}{N} \\ \underset{N}{2} \end{array}$ | $\begin{array}{\|c\|} \hline \stackrel{M}{n} \\ \underset{\sim}{n} \end{array}$ | $$ | $\stackrel{\sim}{N}$ |
|  |  |  | $\stackrel{L}{n}$ <br> $\underset{y}{c}$ <br> 0 <br> 0 <br>  |  |  |  |  |  |  |  |  |  |  | 0 <br> 0 <br> 0 <br> 0 <br> $\vdots$ <br> - <br> $\vdots$ |  |  |  | N <br>  <br>  <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 |  |  |  | 0 <br> 0 <br> 0 <br>  <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br>  |  |  | 0 <br> 0 <br> 0 <br>  <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br>  | 0 <br> 0 <br>  <br>  <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br>  <br>  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 1FBNE3BL7DDA87656 |  | 1FBNE3BL2DDA87659 | 1FBNE3BL8DDA87648 |  |  |
| $\frac{0}{0}$ $\frac{0}{1}$ $\stackrel{0}{0}$ $>$ | $\stackrel{\sim}{-}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{-}{7}$ | $\stackrel{9}{7}$ | $\stackrel{\sim}{7}$ | $\stackrel{9}{7}$ | $\stackrel{7}{7}$ | $\stackrel{7}{-1}$ | $\stackrel{9}{-}$ | $\stackrel{7}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{-}{7}$ | $\stackrel{9}{-1}$ | $\stackrel{9}{-}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{-}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\xrightarrow{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{\sim}{7}$ | $\stackrel{\square}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{7}{7}$ | $\stackrel{9}{7}$ | $\stackrel{9}{7}$ | $\stackrel{\sim}{7}$ | $\stackrel{7}{7}$ | $\stackrel{9}{7}$ | $\stackrel{7}{7}$ | $\stackrel{9}{7}$ | $\stackrel{7}{7}$ | $\stackrel{\sim}{7}$ | $\stackrel{7}{7}$ | $\stackrel{9}{7}$ | $\stackrel{-}{7}$ | $\stackrel{-1}{7}$ | $\stackrel{9}{7}$ | $\stackrel{-}{7}$ |
|  | 2012 Dodge Caravan |  |  |  | 2012 Chevy Express | 2012 Chevy Express | 2012 Chevy Express |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 2013 Ford Econoline | 2013 Ford Econoline |  |  |  |  | 2013 Ford Econoline |  |  |  |  |
|  | $\stackrel{1}{\mathrm{M}}$ | $\stackrel{N}{N}$ | $\stackrel{\sim}{n}$ |  | $\begin{array}{\|c\|c\|} \substack{\mathrm{N} \\ \hline} \\ \hline \end{array}$ | $\begin{aligned} & 0 \\ & 0 \\ & \hline \end{aligned}$ | $\begin{array}{ll} n \\ \\ \hline \end{array}$ | $\begin{array}{\|c} \hline \infty \\ \mathrm{M} \\ \hline \end{array}$ | $\begin{array}{\|c} \hline 0 \\ \mathrm{M} \\ \hline \end{array}$ | $\begin{array}{\|l\|} \hline 0 \\ 0 \\ \hline \end{array}$ | $\left.\begin{array}{\|c\|} \hline-1 \\ \hline \end{array} \right\rvert\,$ | $\begin{array}{\|c} \hline \\ \hline \\ \hline \end{array}$ | $\begin{array}{\|c\|} \stackrel{y}{\mathrm{~m}} \\ \hline \end{array}$ | $\begin{array}{\|c} \infty \\ \dot{c} \\ \hline \end{array}$ | $\begin{array}{\|c\|} \hline \stackrel{9}{2} \\ \hline \end{array}$ | $\begin{array}{\|c\|} \hline \text { On } \\ \hline \end{array}$ | $\begin{gathered} 9 \\ 10 \\ \hline 0 \end{gathered}$ | $\begin{array}{\|c\|} \hline \mathrm{N} \\ \hline \end{array}$ | $\begin{array}{\|c\|} \hline 1 \\ \hline 1 \end{array}$ | ¢ | $\begin{array}{\|c} \stackrel{1}{\mathrm{~N}} \\ \mathrm{M} \\ \hline \end{array}$ | $\begin{array}{\|l\|} \hline 0 \\ \mathrm{M} \\ \hline \end{array}$ | N | $\begin{aligned} & \infty \\ & \hline \end{aligned}$ | $\left\|\begin{array}{l} \mathrm{O} \\ \mathrm{M} \end{array}\right\|$ | o্户 | － | N్ | ¢ | ¢ | － | $\left\|\begin{array}{l} \hline \\ \hline \end{array}\right\|$ | へ－1 | ¢ | － | $\stackrel{\circ}{\stackrel{\rightharpoonup}{\mathrm{m}}}$ | $\stackrel{-}{\text { N}}$ | $\begin{gathered} \mathrm{N} \\ \mathrm{~N} \end{gathered}$ | $\stackrel{\sim}{\text { ¢ }}$ | － | $\stackrel{N}{N}$ | $\begin{aligned} & \infty \\ & \stackrel{0}{m} \\ & \hline \end{aligned}$ | $\stackrel{\text { N }}{\text { N }}$ | $\begin{array}{\|c} \infty \\ \stackrel{1}{m} \\ \hline \end{array}$ | － | $\stackrel{\sim}{0}$ |


Public Transportation Management System
Owned Equipment I nventory

| Agency/ Organization: Intercity Transit |  |  |  | $\begin{aligned} & \text { Replacement } \\ & \text { Cost }(\$) \end{aligned}$ | Comments (If more than two lines, please attach a separate comment page) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| February 28, 2014 |  |  |  |  |  |
| Equipment Code and Description | Condition (points) | Age (years) | Remaining Useful Life (years) |  |  |
| 1. Telephone System | 67 | 7 | 3 | \$200,000 | Software patches and parts replacements as needed |
| $3 . \quad$ CAD/AVL | 85 | 7 | 3 | \$6,000,000 | Regular software patches |
| 4. Paratransit Dispatch Software | 85 | 7 | 3 | \$450,000 |  |
| 5. Mobile Digital Survellience System | 91 | 4 | 5 | \$850,000 | Camera installation should be included in new bus replacements |
| $6 . \quad$ Fuel Management System | 100 | 0 | 10 | \$300,000 | Installation by late 2012 |
| $7 . \quad$ Bus Wash Systems | 87 | 3 | 12 | \$400,000 |  |
| 8. Fixed Route Runcutting \& Scheduling Software | 70 | 8 | 2 | \$100,000 | Frequent software patches as needed to integrate with AVL system |
| 9. Inventory \& Accounting Software | 92 | 7 | 3 | \$750,000 | last major upgrade 7 years ago. freq minor upgrades |
| 10. Digital Voice Recording System | 40 | 7 | 3 | \$100,000 | Feature of on-bus announcement system with CAD/AVL system |

Public Transportation Management System Owned Facility I nventory

## Agency/ Organization: Intercity Transit Date: February 28, 2014 <br> əmen <br> Facility Code

| 1. | 23 | Administration Building | 55 | $\mathbf{2 9}$ | $\mathbf{2 0}$ | $\$ 3,500,000$ |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2. | 11 | Maintenance Building | 52 | $\mathbf{2 9}$ | $\mathbf{2 0}$ | $\mathbf{\$ 1 0 , 5 0 0 , 0 0 0}$ |  |
| 3. | 6 | Olympia Transit Center | 68 | $\mathbf{2 0}$ | $\mathbf{2 9}$ | $\mathbf{\$ 7 , 0 0 0 , 0 0 0}$ |  |
| 4. | 6 | Lacey Transit Center | 75 | $\mathbf{1 8}$ | $\mathbf{3 1}$ | $\mathbf{\$ 1 , 5 0 0 , 0 0 0}$ |  |
| 5. | 24 | Amtrak Depot | 72 | $\mathbf{2 1}$ | $\mathbf{1 7}$ | $\mathbf{\$ 2 , 0 0 0 , 0 0 0}$ | Local jurisdictions participate in <br> lease agreement |
| 6. | 9 | Martin Way Park and Ride | 90 | $\mathbf{3 0}$ | $\mathbf{3 5}$ | $\mathbf{\$ 1 , 0 0 0 , 0 0 0}$ | OWwned by WSDOT. Lot/capacity <br> redesigned \& doubled in 2009 |
| 7. | 9 | Hawks Prairie Park and Ride | 99 | $\mathbf{2}$ | $\mathbf{3 9}$ | $\mathbf{\$ 1 , 5 0 0 , 0 0 0}$ | Leased from Thurston Co: 20 yr <br> lease w/20 yr renewal. Opened late <br> 2012 |

## Appendix D

Operating Data

## 

|  | Headways |  |  |  |  | Revenue Service Hours |  |  | Revenue Service Miles |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Weekday |  |  | Sat | Sun | Wkdy | Sat | Sun | Wkdy | Sat | Sun |
| Route | Peak | Mid | Night |  |  |  |  |  |  |  |  |
| 12-W. Tumwater | 30 | 60 | 60 | 60 | 60 | 6504 | 740 | 653 | 90,540 | 10,187 | 9,174 |
| 13-E. Tumwater | 15 | 15 | 60 | 60 | 60 | 13,364 | 651 | 633 | 149,856 | 7,753 | 7,326 |
| 21-N. Bethel | 30 | 60 |  | 60 | 60 | 2,592 | 303 | 321 | 33,195 | 3,869 | 4,092 |
| 41-TESC | 15 | 30 | 30 | 30 | 30 | 10,227 | 1,580 | 1,281 | 130,473 | 20,015 | 16,253 |
| 42-Family Court | 25 | 25 |  |  |  | 1,530 |  |  | 16,065 |  |  |
| 43-SPSCC/Tumwater | 30 | 30 |  | 60 |  | 6,847 | 543 |  | 86,190 | 7,093 |  |
| 44-SPSCC/Cap. Mall | 30 | 30 | 30 | 30 | 60 | 8,129 | 1,395 | 655 | 101,951 | 17,550 | 8,250 |
| 45-Conger/Cap. Mall | 30 | 60 |  | 60 |  | 3,782 | 598 |  | 37,961 | 5,262 |  |
| 47-Capital Mall/CMC | 30 | 30 |  | 60 | 60 | 6,931 | 602 | 637 | 67570 | 5,980 | 6,325 |
| 48-Capital Mall/TESC | 30 | 30 | 30 | 30 |  | 7,815 | 1,395 |  | 105,063 | 18,673 |  |
| 49-Capital Mall |  |  |  |  | 30 |  |  | 623 |  |  | 6,451 |
| 60-Lilly/Panorama | 30 | 60 |  | 60 | 60 | 7,182 | 888 | 903 | 72,771 | 9,261 | 9,438 |
| 62A-Martin/Meridian | 30 | 30 | 60 | 30 | 60 | 11,039 | 1,629 | 993 | 134,559 | 20,166 | 13,514 |
| 62B-Martin/Meadows | 30 | 30 | 60 | 30 | 60 | 11,916 | 1,867 | 985 | 150,926 | 23,972 | 13,860 |
| 64-College/ Amtrak | 30 | 60 |  | 60 | 60 | 10,707 | 1,289 | 1,257 | 121,882 | 14,622 | 14,223 |
| 66-Ruddell | 30 | 30 | 60 | 30 | 30 | 11,978 | 2,081 | 1,957 | 152,164 | 26,634 | 24,723 |
| 67-Tri-Lakes | 60 | 60 |  | 60 |  | 3,421 | 559 |  | 52,020 | 8,637 |  |
| 68-Carpenter/Yelm Hwy | 30 | 60 |  | 60 | 60 | 10,134 | 1,235 | 1,306 | 159,447 | 19,032 | 20,130 |
| 94-Yelm | $\begin{array}{r} \hline 30 / \\ 60 \\ \hline \end{array}$ | $\begin{array}{r} \hline 30 / \\ 60 \\ \hline \end{array}$ |  | $\begin{array}{r} 60 / \\ 75 \\ \hline \end{array}$ | 135 | 11,299 | 1,250 | 708 | 210,667 | 25,672 | 14,641 |
| 101-Dash | $\begin{aligned} & \hline 12 / \\ & 15 \\ & \hline \end{aligned}$ | $\begin{gathered} \hline 12 / \\ 15 \\ \hline \end{gathered}$ |  | 10 |  | 6,249 | 348 | 0 | 51,127 | 2,534 | 0 |
| 411-Nightline |  |  | 60 | 60 | 60 | 126 | 126 | 99 | 1,734 | 1,734 | 1,336 |
| 603-Olympia/Tacoma | 30 | 90 |  |  |  | 6,414 |  |  | 148,842 |  |  |
| 605-Olympia/Tacoma | 30 | 90 |  |  |  | 6,491 |  |  | 154,991 |  |  |
| 609-Tumwater/Lkwd | 30 | 90 |  |  |  | 1,625 |  |  | 43,615 |  |  |
| 612-Lacey/Tacoma | $\begin{gathered} \hline 1 \mathrm{AM} / \\ 1 \mathrm{PM} \end{gathered}$ |  |  |  |  | 672 |  |  | 16,193 |  |  |
| 620-Oly/Tacoma Mall |  |  |  | $\begin{array}{r} 60 / \\ 90 \\ \hline \end{array}$ | $\begin{array}{r} 60 / \\ 90 \\ \hline \end{array}$ |  | 1,140 | 1,205 |  | 28,314 | 29,948 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| System Totals |  |  |  |  |  | 166,972 | 20,221 | 14,217 | 2,289,800 | 276,962 | 199,683 |
| 2013 Totals |  |  |  |  |  | 201,140 |  |  | 2,766,444 |  |  |

## 2013 Route Service Summary

| Route | Total Boardings | Revenue Hours | Board/ <br> Hour | Rating | Comments |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Trunk Routes |  |  |  |  |  |
| 13-E. Tumwater | 356,723 | 14,648 | 24.4 | Satisfactory |  |
| 41-TESC | 546,797 | 13,088 | 41.8 | Exceeds |  |
| 44-SPSCC/Cap. Mall | 262,687 | 10,179 | 25.8 | Satisfactory |  |
| 48-Capital Mall/TESC | 371,232 | 9,210 | 40.3 | Exceeds | Runs weekday \& Saturday. |
| 49-Capital Mall | 23,154 | 623 | 37.1 | Satisfactory | Runs Sunday only. |
| 62A-Martin/Meridian | 381,936 | 13,661 | 28.0 | Satisfactory |  |
| 62B-Martin/Meadows | 366,136 | 14,768 | 24.8 | Satisfactory |  |
| 66-Ruddell | 331,237 | 16,016 | 20.7 | Marginal |  |
| Secondary Routes |  |  |  |  |  |
| 12-W. Tumwater | 122,133 | 7,897 | 15.5 | Satisfactory |  |
| 21-N. Bethel | 81,606 | 3,216 | 25.4 | Satisfactory |  |
| 43-Barnes Blvd | 195,744 | 7,390 | 26.5 | Exceeds |  |
| 45-Conger/Cap. Mall | 45,846 | 4,380 | 10.5 | Marginal |  |
| 47-Capital Mall/CMC | 201,379 | 8,171 | 24.6 | Satisfactory |  |
| 60-Lilly/Panorama | 127,848 | 8,973 | 14.2 | Marginal |  |
| 64-College/Amtrak | 218,497 | 13,252 | 16.5 | Satisfactory |  |
| 67-Tri Lake | 41,582 | 3,980 | 10.4 | Marginal |  |
| 68-Carpenter/Boulevard | 228,564 | 12,676 | 18.0 | Satisfactory |  |
| 94-Yelm | 203,803 | 13,256 | 15.4 | Satisfactory |  |
| Specialized \& Shuttle Routes |  |  |  |  |  |
| 42-Family Court | 7,211 | 1,530 | 4.7 | Unsatisfactory | Limited service. Runs only weekdays during AM/Noon/PM peak. |
| 101-Dash | 94,670 | 6,598 | 14.3 | Marginal | Boardings decreased Legislative session and Saturdays. Productivity: Session 16.8, Non-session 15.8, Saturdays 12.7 |
| 411-Nightline | 13,600 | 352 | 38.6 | Exceeds | 10.6\% decrease. Operates Fri/Sat/Sun late night during academic year (under contract). |
| Express Routes | Per Trip |  |  |  |  |
| 603-Olympia/Tacoma | 75,383 | 6,414 | 17.4 | Satisfactory | Runs Weekdays only. |
| 605-Olympia/Tacoma | 97,463 | 6,491 | 21.2 | Satisfactory | Runs Weekdays only. |
| 609-Tumwater/Lkwd | 5,121 | 1,625 | 3.8 | Unsatisfactory | Runs Weekdays only. |
| 612-Lacey/Tacoma | 8,495 | 672 | 16.7 | Satisfactory | Runs Weekdays only. |
| 620-Oly/Tacoma Mall | 25,224 | 2,345 | 13.1 | Marginal | Runs Sat/Sun only. |
| Express Total | 211,686 | 17,547 | 16.6 | Satisfactory | Boardings decreased 3.4\% |
| Fixed Route Totals | 4,434,071 | 201,410 | 22.0 | Change from 2012: Hours up 0.8\%, Boa | ardings decreased $2.92 \%$ ings per Hour down 3.5\% |

Other Intercity Transit Services

| Dial-A-Lift Service | 150,224 | - | -- | $4.4 \%$ increase in boardings above 2012 |
| :--- | ---: | :---: | :---: | :---: |
| Vanpools | 761,750 | -- | -- | $2.8 \%$ increase in boardings above 2012 |
| System Total | $5,346,045$ |  |  |  |


| Performance |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Standard Trunk Primary Secondary Rural Commuter | Express |  |  |  |  |  |  |
| Standard | Riders per Hour |  |  |  |  | Riders per Trip |  |
| Exceeds standard | $>40$ | $>30$ | $>25$ | $>20$ | 25 or more | 25 or more |  |
| Satisfactory | $25-40$ | $20-30$ | $15-25$ | $12-20$ | 15.0 to 24.9 | 15.0 to 24.9 |  |
| Marginal | $20-24$ | $15-19$ | $10-14$ | $9-11$ | 10.0 to 14.9 | 10.0 to 14.9 |  |
| Unsatisfactory | $<20$ | $<15$ | $<10$ | $<9$ | Less than 10 | Less than 10 |  |

## 

| Route | High <br> Load* | Interlined Routes | Vehicle Assigned** | Comments |
| :---: | :---: | :---: | :---: | :---: |
| Trunk Routes |  |  |  |  |
| 13-E. Tumwater | 66 | 12,41,45,64,66 | Large Bus | Runs Mon-Sun. |
| 41-TESC | 85 | 13 | Large Bus | Runs Mon-Sun. |
| 44-SPSCC/Cap. Mall | 63 | 62A, 62B | Large Bus | Runs Mon-Sun. |
| 48-Capital Mall/TESC | 79 | 66, 94 | Large Bus | Runs Mon-Sat. |
| 49-Capital Mall | 84 | 66 | Large Bus | Runs Sunday. |
| 62A-Martin/Meridian | 66 | 43, 44, 62B | Large Bus | Runs Mon-Sun. |
| 62B-Martin/Meadows | 63 | 43, 44, 62A | Large Bus | Runs Mon-Sun. |
| 66-Ruddell Road | 61 | 13, 48, 49 | Large Bus | Runs Mon-Sun. |
| Secondary Routes |  |  |  |  |
| 12-W. Tumwater | 51 | 13, 45, 64 | Medium Bus | Runs Mon-Sun. |
| 21-N. Bethel | 38 | 47, 60 | Small Bus | Runs Mon-Sun. |
| 43-SPSCC/Barnes | 59 | 62A, 62B | Large Bus | Runs Mon-Sat. |
| 45-Conger/Cap. Mall | 39 | 12, 13 | Medium Bus | Runs Mon-Sat. |
| 47-Capital Mall/CMC | 54 | 21, 68 | Medium Bus | Runs Mon-Sun. |
| 60-Lilly/Panorama | 54 | 21, 47 | Small Bus | Runs Mon-Sun. |
| 64-College/Amtrak | 75 | 12, 13 | Medium Bus | Runs Mon-Sun. |
| 67-Tri Lake | 50 | None | Small Bus | Runs Mon-Sat. |
| 68-Carpenter/Boulevard | 62 | 47 | Medium Bus | Runs Mon-Sun. |
| 94-Yelm | 55 | 48 | Large Bus | Runs Mon-Sun. |
| Specialized \& Shuttle Routes |  |  |  |  |
| 42-Family Court | 17 | None | Small Bus | Runs weekdays during commute hours and noon period. |
| 101-Dash | 46 | None | Small Bus | Weekdays: Runs all year. Saturdays: Runs Apr-Sep. |
| 411-Nightline | 71 | None | Large Bus | Runs Fri/Sat/Sun late night during TESC class quarters, by contract. |
| Express Routes |  |  |  |  |
| 603-Olympia/Tacoma | 83 | 605 | Large Bus | Runs weekdays only. |
| 605-Olympia/Tacoma | 78 | 603,612 | Large Bus | Runs weekdays only. |
| 609-Tumwater/Lkwd | 27 | None | Large Bus | Runs weekdays only. |
| 612-Lacey/Tacoma | 51 | 605 | Large Bus | Runs weekdays only. |
| 620-Oly/Tacoma Mall | 66 | None | Large Bus | Runs weekends only. |

* High Load: Based on APC date provides highest passenger load by route during 2012 (not average trip load).
** Recommended Vehicle Assignment:
Large Bus: Low Floor 40' - Seating Capacity: 38 Medium Bus: Low Floor 35' - Seating Capacity: 32
Small Bus: Low Floor 30' - Seating Capacity Av: 23


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